

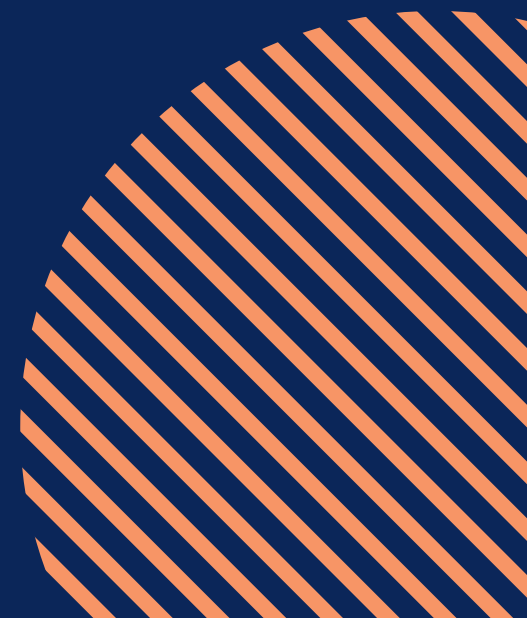
# LATECOERE

## HALF YEAR

## REPORT

# 2024

Including the annual financial report



# CONTENTS

|          |   |           |          |   |           |
|----------|---|-----------|----------|---|-----------|
| <b>1</b> | <b>GROUP ACTIVITIES IN 2024</b>                           | <b>5</b>  | <b>4</b> | <b>DECLARATION BY THE PERSON RESPONSIBLE FOR THE REPORT</b>                     | <b>60</b> |
| 1.1      | The essentials  | 6         |          |   |           |
| 1.2      | Preamble  | 6         |          |   |           |
| 1.3      | 2024 HY results - Highlights and key financial indicators | 7         |          |   |           |
| 1.4      | 2024 Outlook  | 10        |          |   |           |
| 1.5      | Significant events of the period                          | 10        |          |   |           |
| 1.6      | Post closing events                                       | 10        |          |   |           |
| 1.7      | Governance  | 10        |          |   |           |
| <b>2</b> | <b>RISK FACTORS</b>                                       | <b>11</b> |          |   |           |
| <b>3</b> | <b>CONDENSED CONSOLIDATED FINANCIAL STATEMENTS</b>        | <b>13</b> |          |   |           |
|          |   |           | <b>5</b> | <b>STATUTORY AUDITORS' REPORT ON THE INTERIM FINANCIAL INFORMATION FOR 2024</b> | <b>62</b> |



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# 1

## GROUP ACTIVITIES IN 2024

1.1 THE ESSENTIALS

1.2 PREAMBLE

6

6

1.3 2024 HY RESULTS - HIGHLIGHTS AND KEY FINANCIAL INDICATORS

1.4 2024 OUTLOOK

7

10

1.5 SIGNIFICANT EVENTS OF THE PERIOD

1.6 POST CLOSING EVENTS

1.7 GOVERNANCE

10

10

10

## 1.1. THE ESSENTIALS

- Strong revenue growth of +16%, driven by the continued ramp-up of production and the execution of commercial initiatives to partially mitigate inflation.
- Recurring EBITDA loss of €(1.8) million; a significant improvement from H1-2023 of €(17.6) million. This reflects the operational leverage coming from volume growth, and execution of the commercial measures tackling inflation;
- Latecoere continues to invest in its operating platform, in its people and in creating a more resilient business model better positioned to grow with customer requirements, including focusing on quality and on-time delivery.

## 1.2. PREAMBLE

### **André-Hubert Roussel** Group Chief Executive Officer, stated:

*"2023 and the first half of 2024 have been a time of unprecedented challenges for the aerospace supply chain, including Latecoere. However, I am proud of the resilience and adaptability our team has shown in navigating inflationary pressures and supply chain*

*constraints. As OEM volume growth drives increasing activity across commercial, business jet, and defense markets, we are fully committed to supporting this ramp-up while addressing the associated challenges.*

*We continue to invest strategically in our operations, workforce, and geographic footprint to build a stronger, more competitive*

*Latecoere. Looking ahead, we are optimistic about 2024, with expectations of increased revenue growth, a significant reduction in EBITDA losses, and marked improvements in operational free cash flow. These outcomes reflect the positive impact of our ongoing operational and commercial initiatives. While we remain mindful of the restructuring and*

*working capital demands tied to growth, we are confident in our path forward to deliver enhanced value to our customers and stakeholders."*

### 1.3. 2024 HY RESULTS - HIGHLIGHTS AND KEY FINANCIAL INDICATORS

| <i>(in €M)</i>  | June 30, 2023 | June 30, 2023<br>- restated <sup>1</sup> | June 30, 2024 |
|---|---------------|--|---------------|
| <b>Revenue</b>  | <b>303,8</b>  | 303,8                                    | <b>352,1</b>  |
| <i>Reported growth</i>                                      | 42,9%         | 42,9%                                    | 15,9%         |
| <b>Recurring EBITDA</b>                                     | <b>(18,4)</b> | (17,6)                                   | <b>(1,8)</b>  |
| <i>Recurring EBITDA margin on revenue</i>                   | -6,0%         | -5,8%                                    | -0,5%         |
| <b>Operating free cash flows from continuing operations</b> | <b>(59,1)</b> | (59,1)                                   | <b>(40,9)</b> |
| <b>Net Cash Flow</b>  | <b>(28,1)</b> | (28,1)                                   | <b>(46,2)</b> |
| <b>Cash and cash equivalents</b>                            | <b>45,8</b>   | 45,8                                     | <b>38,8</b>   |
| <b>Net Debt</b>   | <b>370,3</b>  | <b>370,3</b>                             | <b>183,5</b>  |

(1) Restated data: key financial indicators for the first half of 2023 have been restated to reflect goodwill allocation adjustments under IFRS 3, recognized retrospectively in the opening balance sheets of acquired entities prepared at the acquisition date.

Latecoere's half-year financial results for 2024 reflect the general increase level of production in the aeronautical sector as a whole. Revenues amounted to €352.1 million, up €48.2 million or +16%. The increase in revenues was driven by higher production rates from OEMs, additional revenue from new business wins, and the conclusion of commercial initiatives to offset inflation.

The Group reported a recurring EBITDA for the first half of 2023 of €(1.8) million, a significant improvement compared to the €(17.6) million

reported in the first half of 2023. This turnaround was mainly driven by operating leverage from increased volumes, and the positive benefits coming from both operational and commercial initiatives undertaken by the Group. These positive benefits are still being offset however by continued inflationary pressures on the material cost base and ongoing supply chain disruptions during the ramp up of the operations.

Latecoere's net financial result amounted to €(9.4) million in the first half of 2024, compared with €(9.1) million in the first half of 2023.

The Group's net result for the first half of 2024 amounted to €(49.3) million, compared with €(59.6) million for the first half of 2023.

Free cash flow from operations for the period amounted to €(40.9) million, mainly impacted by the negative EBITDA, an increase of working capital, (net of customer advances), to fund the revenue growth, and non-recurring costs.

At the end of June 2024, cash and cash equivalent stood at €38.8 million. The net debt at the end of June 2024 stood at €183.5 million.

To date, the hedging portfolio amounted to \$627.1 million at an average EUR/USD rate of 1.12. Since June 30, 2024, the Group has continued to put in place hedges for 2025 and 2026 at attractive terms.



## AEROSTRUCTURES

Revenue for Latecoere's Aerostructures Division rose by +8% on a reported basis vs 1<sup>st</sup> half of 2023. The segment's activity benefited from increased production rates and the

benefit of commercial initiatives concluded in 2024.

The division's recurring EBITDA amounted to €(13.2) million, in line with losses generated in

the first half of 2023. Despite the increase in revenue, ongoing supply chain issues impacting the organization during the ramp-up led to significant cost increases, offsetting most

of the improvements coming from the additional volumes and better commercial terms and conditions.

| <i>Aerostructures (in M€)</i>             | June 30, 2023 | June 30, 2023 - restated <sup>1</sup> | June 30, 2024 |
|---|---------------|---------------------------------------|---------------|
| <b>Consolidated revenue</b>               | <b>190,2</b>  | <b>190,2</b>                          | <b>205,6</b>  |
| <i>Reported growth</i>                    | -26,6%        | 65,5%                                 | 8,1%          |
| Inter-segment revenue                     | 11,2          | 11,2                                  | 10,4          |
| <b>Revenue</b>                            | <b>201,4</b>  | <b>201,4</b>                          | <b>216,0</b>  |
| <b>Recurring EBITDA</b>                   | <b>(11,8)</b> | <b>(11,0)</b>                         | <b>(13,2)</b> |
| <i>RECURRING EBITDA MARGIN ON REVENUE</i> | -5,9%         | -5,5%                                 | -6,1%         |

(1) Restated data: key financial indicators for the first half of 2023 have been restated to reflect goodwill allocation adjustments under IFRS 3, recognized retrospectively in the opening balance sheets of acquired entities prepared at the acquisition date.

## INTERCONNEXION SYSTEMS

Revenues of €146.5 million were up by +29% on a reported basis compared with €113.6 million in the first half of 2023. This growth is notably driven by increased volumes notably

for the A320 program and from the benefit of commercial initiatives concluded in 2024.

Recurring EBITDA for the Interconnection Systems division reached €11.4 million, a

turnaround from the €(6.6) million from the prior year, reflecting operating leverage from volume increase, tight costs control and better

commercial terms and conditions achieved with customers.

| <i>Interconnection Systems (in M€)</i>    | June 30, 2023 | June 30, 2023 - restated <sup>1</sup> | June 30, 2024 |
|---|---------------|---------------------------------------|---------------|
| <b>Consolidated revenue</b>               | <b>113,6</b>  | <b>113,6</b>                          | <b>146,5</b>  |
| <i>Reported growth</i>                    | 16,5%         | 16,3%                                 | 28,9%         |
| Inter-segment revenue                     | 1,3           | 1,3                                   | 1,0           |
| <b>Revenue</b>                            | <b>114,9</b>  | <b>114,9</b>                          | <b>147,4</b>  |
| <b>Recurring EBITDA</b>                   | <b>(6,6)</b>  | <b>(6,6)</b>                          | <b>11,4</b>   |
| <i>RECURRING EBITDA MARGIN ON REVENUE</i> | -5,7%         | -5,7%                                 | 7,7%          |

(1) Restated data: key financial indicators for the first half of 2023 have been restated to reflect goodwill allocation adjustments under IFRS 3, recognized retrospectively in the opening balance sheets of acquired entities prepared at the acquisition date.

## 1.4. 2024 OUTLOOK

2023 and H1 2024 were challenging periods for the aerospace supply chain industry in general and for Latecoere in particular. These challenges continue to persist throughout 2024, with inflationary pressures and challenges arising from operating within a constrained aerospace supply chain. OEM volume growth for commercial, business jet

and defense market sub-segments continues to improve overall revenue, but the ramp-up in activity results in challenges and cost pressures for the whole industry. To alleviate these challenges, Latecoere continues to invest in its operating platform, people and geographic footprint, creating a more resilient business model better positioned to grow with customer

requirements. Latecoere's outlook for FY 2024 includes:

- Increased revenue growth;
- Significant reduction in EBITDA losses, resulting from the realization of operational and commercial initiatives, an improving supply chain situation and increased activity across key

commercial, business jet and defense market sub-segments and;

- A significant improvement in operational free cash flow reflecting the improvements in operational and commercial initiatives partially offset by restructuring costs, increased working capital due to sales growth and key investments to strengthen Latecoere's competitive position.

## 1.5. SIGNIFICANT EVENTS OF THE PERIOD

On Sunday February 4, 2024, a fire broke out at the Latecoere elementary parts production site in Hermosillo, Mexico. The Hermosillo fire department extinguished the blaze with no injuries. Damage was limited to the surface treatment and painting building. Machining and sheet metal operations were unaffected. Latecoere set up a dedicated team to deal with

the consequences of this incident. To date, the estimated financial impact is -€2.7million mainly composed as follows:

- Inventory write-downs of €4.1 million;
- Depreciation of damaged industrial assets for around €1.4 million ;
- Insurance profit received in advance for €5 million ;

- Postponed deliveries of the B787 program from February 2024 to May 2024, while the supply chain was reorganized, resulting in additional production costs.

A claim has been filed with the Group's insurance companies to cover the property damage suffered and business interruption

operating losses. The financial consequence of these events, including receiving a down payment from the insurance coverage, has been fully recognized in the financial statements for the half year period ended June 30, 2024.

## 1.6. POST CLOSING EVENTS

During the second half of 2024, the Group and its stakeholders, including its main business partners, concluded several contractual and

commercial renegotiations designed to address the recent inflationary environment in the aerospace supply chain.

Certain conditions came into effect retroactively to January 1, 2024, and addressed estimated situations existing at 06.30.2024.

Their effects have therefore been taken into account in the 2024 interim financial statements.

## 1.7. GOVERNANCE

On November 14th, André-Hubert Roussel was appointed as Chief Executive Officer of the Group. He is an experienced and respected leader in the aerospace and defence industry with a reputation for building strong teams and

running complex engineering and manufacturing organizations. He brings over 20 years of experience in the aerospace and defence industry, having most recently served as the CEO of ArianeGroup, the prime

contractor for Ariane satellite launchers and the French nuclear deterrence missiles. He was previously Head of Operations at Airbus Defense and Space where he successfully turned around the delivery of the A400M

aircraft. André-Hubert is a French national and holds a degree in Engineering from École Polytechnique and École Nationale Supérieure des Télécommunications.

# 2

## RISK FACTORS

## 2 RISK FACTORS

*All the risks identified and presented in the 2023 universal registration document have not changed significantly. These risks are described in chapter 2 of the registration document published on 06/12/2024 under number D.24-0867 with the AMF. Those that have changed during the first half of 2024 are listed below.*

### **LIQUIDITY RISK**

Latecoere is maintaining its level of liquidity to finance its current activities and investments.

The Group has continued its commercial negotiations with its customers as part of its ongoing relationships, with a view to maintaining and securing its activity level of and the resulting cash needs.

# 3

## CONDENSED CONSOLIDATED FINANCIAL STATEMENTS 2024

|   |           |   |           |   |           |
|---|-----------|---|-----------|---|-----------|
| <b>3.1 HALF-YEAR CONSOLIDATED BALANCE SHEET</b>           | <b>14</b> | <b>3.4 RECONCILIATION OF THE PUBLISHED INCOME STATEMENT TO THE RESTATED INCOME STATEMENT AT JUNE 30, 2023</b> | <b>17</b> | <b>3.6 STATEMENT OF CHANGES IN SHAREHOLDERS' EQUITY</b>   | <b>19</b> |
| <b>3.2 HALF-YEAR CONSOLIDATED INCOME STATEMENT</b>        | <b>15</b> | <b>3.5 CONSOLIDATED CASH FLOW STATEMENT</b>   | <b>18</b> | <b>3.7 NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS</b> | <b>21</b> |
| <b>3.3 CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME</b> | <b>16</b> |   |           |   |           |

The comparative consolidated financial statements for the six months to June 30, 2024 have been restated to take account of adjustments retrospectively recognized in the opening balance sheets of acquired entities drawn up at the acquisition date. The impact of the opening balance sheet adjustments on the 2023 income statement is -1.4 M€. The list of accounts adjusted in relation to the published accounts at June 30, 2023 is provided in note 3.4 "Reconciliation of the published income statement to the restated income statement at June 30, 2023".

## 3.1. HALF-YEAR CONSOLIDATED BALANCE SHEET

| <i>In thousands of euros</i>     | Notes | June 30, 2024  | Dec. 31, 2023  |
|----------------------------------|-------|----------------|----------------|
| Goodwill                         | 5     | 17 970         | 17 970         |
| Intangible assets                | 6     | 125 664        | 132 422        |
| Property, plant and equipment    | 6     | 109 525        | 113 421        |
| Other financial assets           | 8     | 6 407          | 6 151          |
| Deferred taxes                   | 16.2  | 1 660          | 3 078          |
| Derivative financial instruments | 10.1  | 579            | 3 618          |
| Other long-term assets           |       | 12             | 8              |
| <b>TOTAL NON-CURRENT ASSETS</b>  |       | <b>261 817</b> | <b>276 669</b> |
| Inventories and work-in-progress | 7     | 239 012        | 215 622        |
| Trade and other receivables      | 9     | 142 602        | 116 540        |
| Tax receivables                  | 16.2  | 10 621         | 11 810         |
| Derivative financial instruments | 10.1  | 653            | 3 710          |
| Other current assets             | 9     | 4 550          | 4 647          |
| Cash and cash equivalents        | 8     | 39 433         | 85 423         |
| <b>TOTAL CURRENT ASSETS</b>      |       | <b>436 871</b> | <b>437 751</b> |
| <b>TOTAL ASSETS</b>              |       | <b>698 689</b> | <b>714 420</b> |

| <i>In thousands of euros</i>  | Notes | June 30, 2024  | Dec. 31, 2023  |
|---|-------|----------------|----------------|
| Capital   | 11.1  | 124 968        | 124 968        |
| Additional paid-in capital  |       | 327 251        | 327 251        |
| Treasury stock  | 11.2  | -448           | -440           |
| Other reserves  |       | -286 626       | -294 134       |
| Derivative financial instruments - effective portion                            |       | -11 455        | 1 532          |
| Net income / loss for the period  |       | -49 319        | 6 159          |
| <b>ISSUED CAPITAL AND RESERVES ATTRIBUTABLE TO OWNERS OF THE PARENT COMPANY</b> |       | <b>104 370</b> | <b>165 335</b> |
| <b>NON-CONTROLLING INTERESTS</b>  |       | <b>0</b>       | <b>0</b>       |
| <b>TOTAL SHAREHOLDERS' EQUITY</b>   |       | <b>104 371</b> | <b>165 335</b> |
| Borrowings and financial liabilities  | 14.2  | 93 694         | 183 186        |
| Repayable advances  | 14.1  | 20 636         | 20 694         |
| Commitments to employees  | 13    | 12 133         | 12 429         |
| Non-current provisions  | 12    | 9 352          | 33 229         |
| Deferred taxes  | 16.2  | 7 376          | 7 826          |
| Derivative financial instruments  | 10.1  | 10 176         | 1 097          |
| Other non-current liabilities   | 14.1  | 1 671          | 6 853          |
| <b>TOTAL NON-CURRENT LIABILITIES</b>  |       | <b>155 037</b> | <b>265 312</b> |
| Borrowings and bank overdrafts  | 14.2  | 146 088        | 34 808         |
| Repayable advances  | 14.1  | 2 464          | 2 254          |
| Current provisions  | 12    | 32 229         | 1 151          |
| Trade and other payables  | 15    | 186 731        | 173 070        |
| Tax payable   |       | 4 067          | 5 597          |
| Contract liabilities  |       | 18 765         | 25 720         |
| Other current liabilities   |       | 42 344         | 36 974         |
| Derivative financial instruments  | 10.1  | 6 593          | 4 200          |
| <b>TOTAL CURRENT LIABILITIES</b>  |       | <b>439 280</b> | <b>283 774</b> |
| <b>TOTAL LIABILITIES</b>  |       | <b>594 317</b> | <b>549 086</b> |
| <b>TOTAL EQUITY AND LIABILITIES</b>   |       | <b>698 689</b> | <b>714 420</b> |

## 3.2. HALF-YEAR CONSOLIDATED INCOME STATEMENT

| <i>In thousands of euros</i>                                    | Notes     | June 30, 2024  | June 30, 2023  |
|---|-----------|----------------|----------------|
| Sales figures   | 17        | 352 081        | 303 797        |
| Other operating income  |           | 1 742          | 5 684          |
| Stocked production  |           | 16 804         | -3 398         |
| Purchases and external charges                                  | 18        | -227 282       | -199 901       |
| Personnel expenses  | 18        | -139 946       | -123 441       |
| Taxes   |           | -4 542         | -3 360         |
| Depreciation, amortization and impairment                       | 6.2       | -18 550        | -21 922        |
| Net additions to operating provisions                           | 18        | -4 914         | 4 012          |
| Net additions to current assets                                 | 18        | -2 339         | 440            |
| Other products  | 18        | 4 457          | 2 333          |
| Other expenses  |           | -1 560         | -4 533         |
| <b>OPERATING INCOME RECURRING</b>                               |           | <b>-24 048</b> | <b>-40 289</b> |
| Other non-recurring operating income                            | 19        | 6 485          | 10 771         |
| Other non-current operating expenses                            | 19        | -15 648        | -21 806        |
| <b>OPERATING INCOME</b>   |           | <b>-33 211</b> | <b>-51 324</b> |
| Cost of net financial debt                                      | 20        | -6 210         | -8 823         |
| Foreign exchange gains and losses                               | 20        | -1 079         | 1 027          |
| Unrealized gains and losses on derivative financial instruments | 20        | -57            | -40            |
| Other financial income and expense                              | 20        | -2 089         | -1 354         |
| <b>FINANCIAL RESULT</b>   | <b>20</b> | <b>-9 435</b>  | <b>-9 190</b>  |
| Income tax  | 21        | -6 674         | -148           |
| <b>NET INCOME FROM CONTINUING OPERATIONS</b>                    |           | <b>-49 319</b> | <b>-60 663</b> |
| <b>NET INCOME FROM DISCONTINUED OPERATIONS</b>                  | 23        |                | <b>1 086</b>   |

| <i>In thousands of euros</i>                         | Notes | June 30, 2024  | June 30, 2023  |
|--|-------|----------------|----------------|
| <b>NET INCOME</b>                                    |       | <b>-49 319</b> | <b>-59 576</b> |
| • of which attributable to owners of the parent      |       | -49 319        | -59 576        |
| • of which attributable to non-controlling interests |       | 0              | 0              |
| <b>Net income from continuing operations</b>         |       |                |                |
| • of which attributable to owners of the parent      |       | -49 319        | -60 663        |
| • of which attributable to non-controlling interests |       | 0              | 0              |
| <b>Net income from discontinued operations</b>       |       |                |                |
| • of which attributable to owners of the parent      |       | 0              | 1 086          |
| • of which attributable to non-controlling interests |       | 0              | 0              |
| <b>NET INCOME (Group share) PER SHARE</b>            |       |                |                |
| • basic result                                       | 11.2  | 0,00           | 0,00           |
| • diluted earnings                                   | 11.2  | 0,00           | 0,00           |
| <b>NET INCOME (Group share) PER SHARE</b>            |       |                |                |
| • basic earnings from continuing operations          | 11.2  | 0,00           | -0,04          |
| • diluted earnings from continuing operations        | 11.2  | 0,00           | -0,04          |
| <b>NET INCOME (Group share) PER SHARE</b>            |       |                |                |
| • basic earnings from discontinued operations        | 11.2  | 0,00           | 0,00           |
| • diluted earnings from discontinued operations      | 11.2  | 0,00           | 0,00           |

### 3.3. CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

*In thousands of euros*

|   | Note  | June 30, 2024  | June 30, 2023  |
|---|-------|----------------|----------------|
| <b>NET INCOME FOR THE PERIOD (1)</b>                                    |       | <b>-49 319</b> | <b>-59 576</b> |
| <b>OTHER COMPREHENSIVE INCOME :</b>                                     |       |                |                |
| • <b>Items not subsequently reclassified to net income :</b>            |       |                |                |
| Revaluation of net defined benefit liability (asset)                    | 2.23  | 517            | 256            |
| Tax income (expense) on items not subsequently reclassified             |       | -134           |                |
| • <b>Items subsequently reclassified to net income :</b>                |       |                |                |
| Currency translation adjustments  |       | -2 228         | 4 873          |
| Derivative instruments hedging future cash flows (change in fair value) | 10.1  | -17 510        | 10 250         |
| Tax benefit (expense) on items subsequently reclassified                |       | 4 523          | -2 104         |
| Other comprehensive income  |       | 35             | 722            |
| <b>TOTAL OTHER COMPREHENSIVE INCOME (2)</b>                             |       | <b>-14 797</b> | <b>13 997</b>  |
| <b>TOTAL COMPREHENSIVE INCOME (1+2)</b>                                 | 5.7.6 | <b>-64 116</b> | <b>-45 579</b> |

Given the absence of any minority interests, it has been decided not to present any distinction in comprehensive income between minority interests and Group share.

In June 2023, the line "Derivative instruments hedging future cash flows (change in fair value)" was presented net of tax. They are now offset on the line Income tax (expense) on items subsequently reclassified.



### 3.4. RECONCILIATION OF THE PUBLISHED INCOME STATEMENT TO THE RESTATED INCOME STATEMENT AT JUNE 30, 2023

| <i>In thousands of euros</i>                                    | Notes     | June 30, 2023<br>Published | Allocation of<br>Avcorp goodwill | June 30, 2023<br>Restated |
|---|-----------|----------------------------|----------------------------------|---------------------------|
| Sales figures   | 17        | 303 797                    | 0                                | 303 797                   |
| Other operating income  |           | 5 684                      |                                  | 5 684                     |
| Stocked production  |           | -3 398                     |                                  | -3 398                    |
| Purchases and external charges                                  | 18        | -200 713                   | 812                              | -199 901                  |
| Personnel expenses  | 18        | -123 441                   |                                  | -123 441                  |
| Taxes   |           | -3 360                     |                                  | -3 360                    |
| Depreciation, amortization and impairment                       | 6.2       | -19 160                    | -2 762                           | -21 922                   |
| Net additions to operating provisions                           | 18        | 4 012                      |                                  | 4 012                     |
| Net additions to current assets                                 | 18        | 440                        |                                  | 440                       |
| Other products  | 18        | 2 333                      |                                  | 2 333                     |
| Other expenses  |           | -4 533                     |                                  | -4 533                    |
| <b>OPERATING INCOME RECURRING</b>                               |           | <b>-38 340</b>             | <b>-1 950</b>                    | <b>-40 289</b>            |
| Other non-recurring operating income                            | 19        | 10 771                     |                                  | 10 771                    |
| Other non-current operating expenses                            |           | -21 806                    |                                  | -21 806                   |
| <b>OPERATING INCOME</b>   | <b>20</b> | <b>-49 375</b>             | <b>-1 950</b>                    | <b>-51 324</b>            |
| Cost of net financial debt                                      | 20        | -8 823                     |                                  | -8 823                    |
| Foreign exchange gains and losses                               | 20        | 1 027                      |                                  | 1 027                     |
| Unrealized gains and losses on derivative financial instruments | 20        | -40                        |                                  | -40                       |
| Other financial income and expense                              | 20        | -1 354                     |                                  | -1 354                    |
| <b>FINANCIAL RESULT</b>   | <b>21</b> | <b>-9 190</b>              | <b>0</b>                         | <b>-9 190</b>             |
| Income tax  |           | -675                       | 526                              | -148                      |
| <b>NET INCOME FROM CONTINUING OPERATIONS</b>                    |           | <b>-59 239</b>             | <b>-1 423</b>                    | <b>-60 663</b>            |
| <b>NET INCOME FROM DISCONTINUED OPERATIONS</b>                  |           | <b>1 086</b>               |                                  | <b>1 086</b>              |
| <b>NET INCOME</b>   |           | <b>-58 153</b>             | <b>-1 423</b>                    | <b>-59 576</b>            |

3

### 3.5. CONSOLIDATED CASH FLOW STATEMENT

| <i>In thousands of euros</i>   | Notes | June 30. 2024  | June 30. 2023  |
|--|-------|----------------|----------------|
| Net income for the period  |       | -49 319        | -58 153        |
| <b>Adjustment for :</b>  |       |                |                |
| Depreciation and provisions  |       | 26 018         | 9 676          |
| Elimination of revaluation gains/losses (fair value)   |       | 57             | 40             |
| (Gains)/losses on asset disposals  |       | 3 170          | 2 896          |
| Other non-cash items   | 1.2   | 1 357          | -1 299         |
| Other (*)  |       | 3 159          | 778            |
| <b>CASH FLOW AFTER COST OF NET DEBT AND TAX</b>  |       | <b>-15 558</b> | <b>-46 064</b> |
| <b>Of which cash flow from discontinued operations</b>   |       |                | -11 106        |
| Income tax expense   | 21.2  | 6 674          | 675            |
| Cost of debt   | 20    | 6 209          | 8 823          |
| <b>CASH FLOW FROM OPERATIONS BEFORE COST OF DEBT AND TAX</b>   |       | <b>-2 675</b>  | <b>-36 566</b> |
| Change in inventories net of provisions (**)   |       | -25 014        | 18 886         |
| Change in trade and other receivables net of provisions (**)   |       | -29 713        | -27 788        |
| Change in trade and other payables (**)  |       | 12 633         | 478            |
| Tax paid   |       | -3 044         | -2 676         |
| <b>CASH FLOW FROM OPERATING ACTIVITIES</b>   |       | <b>-47 813</b> | <b>-47 664</b> |
| <b>Of which cash flow from operating activities related to discontinued operations</b>                 |       |                | -2 578         |
| Impact of changes in scope of consolidation  |       |                | 0              |
| Acquisitions of tangible and intangible fixed assets (including change in fixed asset suppliers) (***) | 6     | -13 228        | -19 320        |
| Acquisition of financial assets  |       | 414            | 0              |
| Change in loans and advances   |       | 1 426          | 1 781          |
| Disposal of property, plant and equipment and intangible assets  |       | 1 414          | 1 075          |
| Dividends received   |       | 0              | 0              |

| <i>In thousands of euros</i>   | Notes | June 30. 2024  | June 30. 2023  |
|--|-------|----------------|----------------|
| <b>CASH FLOW FROM INVESTING ACTIVITIES</b>   |       | <b>-9 974</b>  | <b>-16 464</b> |
| <b>Of which cash flow from investing activities related to discontinued operations</b> |       |                | -598           |
| Capital increase   |       | 0              | 0              |
| Purchase or sale of treasury shares  |       | -8             | 9              |
| Bond issues  | 14.2  | 24 988         | 51 753         |
| Loan repayments  | 14.2  | -422           | -1 849         |
| Repayment of lease obligations   | 14.2  | -5 285         | -5 374         |
| Interest paid  |       | -6 268         | -8 595         |
| Cash flow from repayable advances  |       | 150            | -74            |
| Other flows from financing activities  |       | -1 556         |                |
| <b>CASH FLOW FROM FINANCING ACTIVITIES</b>   |       | <b>11 598</b>  | <b>35 871</b>  |
| +/- impact of exchange rate fluctuations   |       | -93            | 145            |
| <b>CHANGE IN NET CASH AND CASH EQUIVALENTS</b>   |       | <b>-46 281</b> | <b>-28 113</b> |
| <b>Of which net cash from discontinued operations</b>                                  |       | 0              | -3 176         |
| Opening cash and cash equivalents (net of bank overdrafts)                             |       | 85 102         | 73 897         |
| Closing cash and cash equivalents (net of bank overdrafts)                             |       | 38 821         | 45 784         |

(\*) This item consists solely of calculated income and expenses relating to share-based payments.

(\*\*) In June 2023, changes in inventories net of provisions are impacted by €14.3m by changes in inventories relating to the Bombardier business. Changes in trade and other receivables are impacted by -4.1 M€ and changes in trade and other payables by 1.6 M€. The impact on operating cash flow is shown on the line 'Of which cash flow from operating activities related to discontinued operations'.

(\*\*\*) Total purchases of property, plant and equipment and intangible assets differ from the total presented in note 6 due to the inclusion of changes in fixed asset suppliers and the impact of new leases which have no impact on cash flow. In June 2024 the earn-out paid by the Mades entity has been reclassified under "Other cash flows from financing activities".

### 3.6. STATEMENT OF CHANGES IN SHAREHOLDERS' EQUITY

| <i>In thousands of euros</i>  | Issued capital | Capital reserves | Own shares  | Consolidated reserves and income | Derivative instruments hedging future cash flows | Currency translation adjustments | Attributable to owners of the parent | Non-controlling interests | TOTAL          |
|---|----------------|------------------|-------------|----------------------------------|--|----------------------------------|--------------------------------------|---------------------------|----------------|
| <b>Dec. 31, 2022</b>  | <b>133 913</b> | <b>327 265</b>   | <b>-484</b> | <b>-417 926</b>                  | <b>-11 606</b>                                   | <b>-11 980</b>                   | <b>19 180</b>                        | <b>0</b>                  | <b>19 180</b>  |
| Capital transactions (*)  | -8 945         | -14              |             | 133 390                          |  |                                  | 124 432                              |                           | 124 432        |
| Share-based payments  |                |                  |             | 241                              |  |                                  | 241                                  |                           | 241            |
| Treasury share transactions   |                |                  | 45          |                                  |  |                                  | 45                                   |                           | 45             |
| <b>Transactions with shareholders</b>   | <b>-8 945</b>  | <b>-14</b>       | <b>45</b>   | <b>133 631</b>                   | <b>0</b>   | <b>0</b>                         | <b>124 717</b>                       | <b>0</b>                  | <b>124 717</b> |
| Net income for the year (1)   |                |                  |             | 6 158                            |  |                                  | 6 158                                |                           | 6 158          |
| Derivative instruments hedging future cash flows (change in fair value and transfers to income) |                |                  |             |                                  | 13 138   |                                  | 13 138                               |                           | 13 138         |
| Translation adjustments: changes and transfers to income  |                |                  |             |                                  |  | 2 855                            | 2 855                                |                           | 2 855          |
| Other changes (**)  |                |                  |             | -714                             |  |                                  | -714                                 |                           | -714           |
| <b>Other comprehensive income (2)</b>   | <b>0</b>       | <b>0</b>         | <b>0</b>    | <b>-714</b>                      | <b>13 138</b>                                    | <b>2 855</b>                     | <b>15 280</b>                        | <b>0</b>                  | <b>15 280</b>  |
| <b>TOTAL COMPREHENSIVE INCOME (1)+(2)</b>   | <b>0</b>       | <b>0</b>         | <b>0</b>    | <b>5 444</b>                     | <b>13 138</b>                                    | <b>2 855</b>                     | <b>21 437</b>                        | <b>0</b>                  | <b>21 437</b>  |
| <b>Dec. 31, 2023</b>  | <b>124 968</b> | <b>327 251</b>   | <b>-440</b> | <b>-278 851</b>                  | <b>1 532</b>                                     | <b>-9 125</b>                    | <b>165 335</b>                       | <b>0</b>                  | <b>165 335</b> |
| Capital transactions (*)  | -0             | 0                |             |                                  |  |                                  |                                      |                           |                |
| Share-based payments  |                |                  |             | 3 159                            |  |                                  | 3 159                                |                           | 3 159          |
| Treasury share transactions   |                |                  | -8          |                                  |  |                                  | -8                                   |                           | -8             |
| <b>Transactions with shareholders</b>   | <b>-0</b>      | <b>0</b>         | <b>-8</b>   | <b>3 159</b>                     | <b>0</b>   | <b>0</b>                         | <b>3 151</b>                         | <b>0</b>                  | <b>3 151</b>   |
| Net income for the year (1)   |                |                  |             | -49 319                          |  |                                  | -49 319                              |                           | -49 319        |
| Derivative instruments hedging future cash flows (change in fair value and transfers to income) |                |                  |             |                                  | -12 978  |                                  | -12 978                              |                           | -12 978        |
| Translation adjustments: changes and transfers to income  |                |                  |             |                                  |  | -2 228                           | -2 228                               |                           | -2 228         |
| Other changes (**)  |                |                  |             | 410                              |  |                                  | 410                                  |                           | 410            |
| <b>Other comprehensive income (2)</b>   | <b>0</b>       | <b>0</b>         | <b>0</b>    | <b>410</b>                       | <b>-12 978</b>                                   | <b>-2 228</b>                    | <b>-14 796</b>                       | <b>0</b>                  | <b>-14 796</b> |
| <b>TOTAL COMPREHENSIVE INCOME (1)+(2)</b>   | <b>0</b>       | <b>0</b>         | <b>0</b>    | <b>-48 909</b>                   | <b>-12 978</b>                                   | <b>-2 228</b>                    | <b>-64 116</b>                       | <b>0</b>                  | <b>-64 116</b> |
| <b>June 30, 2024</b>  | <b>124 968</b> | <b>327 251</b>   | <b>-448</b> | <b>-324 601</b>                  | <b>-11 446</b>                                   | <b>-11 354</b>                   | <b>104 370</b>                       | <b>0</b>                  | <b>104 370</b> |

(\*) In 2023 - capital increase of 124 million euros. See details of the transaction in section 1.3 - Recapitalization and 11 - Shareholders' equity of the 2023 Reference Document.

(\*\*) In 2023 and 2024 - main impact related to the revaluation of the discount rate on employee benefit obligations.

**FIRST HALF OF 2023***In thousands of euros*

|   | Issued capital | Capital reserves | Treasury stock | Consolidated reserves and income | Derivative instruments hedging future cash flows | Currency translation adjustments | Attributable to owners of the parent | Non-controlling interests | TOTAL          |
|---|----------------|------------------|----------------|----------------------------------|--|----------------------------------|--------------------------------------|---------------------------|----------------|
| <b>Dec. 31, 2022</b>  | <b>133 913</b> | <b>327 265</b>   | <b>-484</b>    | <b>-417 926</b>                  | <b>-11 606</b>                                   | <b>-11 980</b>                   | <b>19 180</b>                        | <b>0</b>                  | <b>19 180</b>  |
| Capital transactions (*)  | 14             | -14              |                |                                  |  |                                  |                                      |                           |                |
| Share-based payments <sup>0</sup>   |                |                  |                |                                  |  |                                  |                                      |                           |                |
| Treasury share transactions   |                |                  | 9              |                                  |  |                                  | 9                                    |                           | 9              |
| Transactions with shareholders  | <b>14</b>      | <b>-14</b>       | <b>9</b>       |                                  |  |                                  | <b>9</b>                             |                           | <b>9</b>       |
| Net income for the year (1)   |                |                  |                | <b>-59 576</b>                   |  |                                  | <b>-59 576</b>                       |                           | <b>-59 576</b> |
| Derivative instruments hedging future cash flows (change in fair value and transfers to income) |                |                  |                |                                  | 8 146  |                                  | 8 146                                |                           | 8 146          |
| Translation adjustments: changes and transfers to income  |                |                  |                |                                  |  | 4 873                            | 4 873                                |                           | 4 873          |
| Other changes (**)  |                |                  |                | 978                              |  |                                  | 978                                  |                           | 978            |
| Other comprehensive income (2)  |                |                  |                | <b>978</b>                       | <b>8 146</b>                                     | <b>4 873</b>                     | <b>13 997</b>                        |                           | <b>13 997</b>  |
| <b>TOTAL COMPREHENSIVE INCOME (1)+(2)</b>   |                |                  |                | <b>-58 599</b>                   | <b>8 146</b>                                     | <b>4 873</b>                     | <b>-45 579</b>                       |                           | <b>-45 579</b> |
| <b>June 30, 2023</b>  | <b>133 926</b> | <b>327 251</b>   | <b>-475</b>    | <b>-476 525</b>                  | <b>-3 460</b>                                    | <b>-7 107</b>                    | <b>-26 399</b>                       |                           | <b>-26 399</b> |

## 3.7. NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### DETAILED SUMMARY OF NOTES

#### GROUP INFORMATION

|   |    |  |    |
|---|----|--|----|
| <b>NOTE 1</b>   KEY FACTS                           | 22 | <b>NOTE 16</b>   TAXES   | 50 |
| <b>NOTE 2</b>   ACCOUNTING PRINCIPLES               | 22 | <b>NOTE 17</b>   BREAKDOWN OF OTHER COMPONENTS OF RECURRING OPERATING INCOME | 51 |
| <b>NOTE 3</b>   SCOPE OF CONSOLIDATION              | 23 | <b>NOTE 18</b>   DETAILS OF OTHER COMPONENTS OF CURRENT OPERATING INCOME     | 51 |
| <b>NOTE 4</b>   OPERATING SEGMENTS                  | 25 | <b>NOTE 19</b>   OTHER NON-CURRENT OPERATING INCOME AND EXPENSES             | 52 |
| <b>NOTE 5</b>   GOODWILL                            | 27 | <b>NOTE 20</b>   BREAKDOWN OF NET FINANCIAL INCOME                           | 53 |
| <b>NOTE 6</b>   FIXED ASSETS                        | 30 | <b>NOTE 21</b>   INCOME TAX EXPENSE  | 53 |
| <b>NOTE 7</b>   INVENTORIES AND WORK-IN-PROGRESS    | 31 | <b>NOTE 22</b>   RISK MANAGEMENT   | 54 |
| <b>NOTE 8</b>   FINANCIAL ASSETS                    | 35 | <b>NOTE 23</b>   ASSETS HELD FOR SALE  | 56 |
| <b>NOTE 9</b>   CUSTOMERS AND OTHER PAYERS          | 35 | <b>NOTE 24</b>   FINANCIAL COMMITMENTS AND CONTINGENT LIABILITIES            | 57 |
| <b>NOTE 10</b>   INSTRUMENTS AND DERIVATIVES        | 36 | <b>NOTE 25</b>   RELATED PARTIES   | 58 |
| <b>NOTE 11</b>   SHAREHOLDERS' EQUITY               | 37 | <b>NOTE 26</b>   SUBSEQUENT EVENTS   | 59 |
| <b>NOTE 12</b>   CURRENT AND NON-CURRENT PROVISIONS | 39 |  |    |
| <b>NOTE 13</b>   EMPLOYEE BENEFITS                  | 40 |  |    |
| <b>NOTE 14</b>   FINANCIAL LIABILITIES              | 41 |  |    |
| <b>NOTE 15</b>   TRADE AND OTHER PAYABLES           | 46 |  |    |
|   | 49 |  |    |

## GROUP INFORMATION

Latecoere is a public limited company (société anonyme) under French law, domiciled at 135 rue de Périole 31000 Toulouse - France, listed on Euronext Paris FR001400JY13 - LAT).

The consolidated financial statements of the Latecoere Group for the year ended June 30, 2024, comprise the parent company and its subsidiaries (together referred to as the Group) and the Group's share of associates.

The Group's consolidated financial statements were approved by the Board of Directors on December 20, 2024. They will be submitted for approval to the 2024 Combined Annual General Meeting.

### NOTE 1 | KEY FACTS

#### 1.1. FIRE AT HERMOSILLO, MEXICO

On Sunday February 4, 2024, a fire broke out at the Latecoere elementary parts production site in Hermosillo, Mexico. The Hermosillo fire department extinguished the blaze with no injuries. Damage was limited to the surface treatment and painting building. Machining and sheet metal operations were unaffected. Latecoere set up a dedicated team to deal with

the consequences of this incident. To date, the estimated financial impact is -€2,7m mainly composed as follow :

- inventory write-downs of €4.1m;
- depreciation of damaged industrial assets for around €1.4m;
- €5m of insurance profit;

- postponed deliveries of the B787 program from February 2024 to May 2024, while the supply chain is reorganized, resulting in additional production costs.

A claim has been filed with the Group's insurance companies to cover the property

damage suffered and business interruption operating losses. The financial consequence of these events, including receiving a down payment from the insurance coverage has been fully recognized in the financial statements for the 6-month period ended June 30, 2024.

## NOTE 2 | ACCOUNTING PRINCIPLES

### 2.1. BASIS OF PREPARATION OF THE FINANCIAL STATEMENTS

The condensed consolidated financial statements at June 30, 2024 have been prepared in accordance with the principles of IAS 34 "Interim Financial Reporting". As they are condensed financial statements, they do not include all the information required under IFRS and should be read in conjunction with the

Group's financial statements for the year ended December 31, 2023.

The accounting rules and methods applied to the condensed consolidated financial statements for the six months ended June 30, 2024 are identical to those applied to the consolidated financial statements for the year ended December 31, 2023, with the exception

of standards, amendments and interpretations adopted by the European Union and mandatory for financial years beginning on or after January 1, 2024.

Financial statements are presented in K€, rounded to the nearest thousand euros.

They are prepared on a historical cost basis, with the exception of the following assets and

liabilities measured at fair value: derivative financial instruments, financial instruments held for trading, and financial assets and liabilities designated at fair value through profit or loss.

As business is not seasonal, no restatements have been made in the interim financial statements.

### 2.2. APPLICATION OF APPLICABLE STANDARDS, AMENDMENTS AND INTERPRETATIONS TO THE FINANCIAL STATEMENTS

*New standards, interpretations and amendments to IFRS mandatory from January 1<sup>er</sup> 2024:*

- Amendments to IAS 1 "Classification of liabilities as current and non-current" and "Non-current debt with covenants".
- Amendments to IFRS 16 "Lease liabilities in a sale and leaseback transaction".

- Amendments to IAS 7 and IFRS 7 "Supplier financing arrangements".

The texts that will be compulsorily applicable from January 1, 2024 have no material impact on the Group's financial statements.

*New standards, interpretations and amendments to IFRS published and applied early by the Group from January 1, 2024:*

- None

*Standards, interpretations and amendments not adopted by the European Union at June 30, 2024 or whose application is not mandatory at January 1, 2024*

- Amendments to IAS 21 "Absence of convertibility".
- IFRS 18 "Presentation and disclosure of financial statements".

- IFRS 19 "Subsidiaries not subject to public disclosure requirements: disclosures".
- Amendments to IFRS 9 and IFRS 7 "Changes to the classification and measurement of financial instruments".

### 2.3. USE OF ESTIMATES AND ASSUMPTIONS

The preparation of financial statements requires Group management to make estimates and assumptions that affect the application of accounting policies and the reported amounts of assets and liabilities, income and expenses.

The Group formulates assumptions and, on this basis, regularly draws up estimates relating to its various activities. These estimates are based on past experience and other factors considered reasonable in the circumstances. The Group's management regularly reviews these estimates and assumptions, based on past experience and various other factors considered reasonable, in order to estimate the carrying amount of assets and liabilities.

The impact of changes in accounting estimates is recognized in the period of the change if it affects only that period, or in the period of the change and subsequent periods if these are also affected by the change.

The use of estimates and assumptions has been established with reference to the current environment, in particular for the estimates presented below:

- valuation of goodwill (note 5) ;
- future cash flow assumptions and discount rates used for impairment tests on goodwill, intangible assets and property, plant and equipment, based on the 2024-2028 business plan approved by the Board of Directors (note 6);
- valuation of inventory write-downs (notes 2.15 and 7) ;
- fair value measurement of financial instruments and derivatives (note 10) ;
- valuation of provisions (note 12) ;

- valuation at fair value of the financial liability related to the financial recovery clause provided for in the settlement agreement signed on June 9, 2023 (notes 1.2 and 14)
- valuation of deferred taxes (note 16.2).

At June 30, 2024, the estimates and assumptions used in the consolidated financial statements were determined on the basis of information available to the Group at the balance sheet date, notably concerning commercial information (order backlog and production rates) provided by the various aircraft manufacturers and information on the outlook for the aerospace market, and taking into account ongoing commercial negotiations.



## 2.4. VALUATION METHOD SPECIFIC TO THE INTERIM CONSOLIDATED FINANCIAL STATEMENTS

Commitments to employees at June 30, 2024 have been updated to take account of significant changes in the yield on bonds issued by 1<sup>er</sup> rank companies (the benchmark used to determine discount rates, with the Group referring in particular to the Iboxx Corp AA 10+ index), with the discount rate increasing from 3.17% to 3.61%. The impact of the revaluation of the discount rate is -0.5M€ on Group shareholders' equity.

### NOTE 3 | SCOPE OF CONSOLIDATION

As the Group exercises exclusive control over all companies, whether directly or indirectly, they are fully consolidated. All material companies within the Group's scope of consolidation close their accounts on December 31, with the exception of Latecoere India Private Limited, which closes its accounts on March 31, and for which a financial statement is prepared on the closing date. Interim financial statements to June 30 are drawn up by all subsidiaries to prepare the condensed consolidated interim financial statements.

#### SUBSIDIARIES

Companies controlled directly or indirectly by Latecoere are fully consolidated. Control exists when the Group :

- holds power over the company;
- is exposed to or entitled to variable returns due to its relationship with the company;
- has the ability to exercise its power over the company's relevant activities in such a way as to influence the amount of returns it obtains. The full consolidation method consists of integrating all assets, liabilities, income and expenses. Subsidiaries are included in the scope of consolidation from the date on which control is acquired. All transactions between consolidated subsidiaries are eliminated, as are intra-Group profits (capital gains, profits on inventories, dividends).

#### NON-CONSOLIDATED ENTITIES

Relations with non-consolidated entities are presented in note 23

|  | Country        | % of voting rights | % interest | Consolidation method         |
|--|----------------|--------------------|------------|------------------------------|
| <b>Aerostructures segment</b>                              |                |                    |            |                              |
| Latecoere  | France         |                    |            | <b>Consolidating company</b> |
| Latecoere do Brasil  | Brazil         | 100 %              | 100 %      | Full consolidation           |
| Latecoere Czech Republic s.r.o                             | Czech Republic | 100 %              | 100 %      | Full consolidation           |
| LETOV LV a.s.  | Czech Republic | 100 %              | 100 %      | Full consolidation           |
| Latecoere Inc.   | United States  | 100 %              | 100 %      | Full consolidation           |
| Latecoere Développement                                    | France         | 100 %              | 100 %      | Full consolidation           |
| Latecoere Bienes Raices                                    | Mexico         | 100 %              | 100 %      | Full consolidation           |
| Latecoere Mexico   | Mexico         | 100 %              | 100 %      | Full consolidation           |
| Latecoere Mexico Services                                  | Mexico         | 100 %              | 100 %      | Full consolidation           |
| Latecoere Bulgaria   | Bulgaria       | 100 %              | 100 %      | Full consolidation           |
| Shimtech de Mexico   | Mexico         | 100 %              | 100 %      | Full consolidation           |
| Technical Airborne Components (TAC)                        | Belgium        | 100 %              | 100 %      | Full consolidation           |
| Latfi1   | France         | 100 %              | 100 %      | Full consolidation           |
| Avcorp Industries Inc.                                     | Canada         | 100 %              | 100 %      | Full consolidation           |
| Avcorp Composite Fabrication Inc.                          | United States  | 100 %              | 100 %      | Full consolidation           |
| Comteck Advanced Structures Ltd.                           | Canada         | 100 %              | 100 %      | Full consolidation           |
| Avcorp Us Holding Inc.                                     | United States  | 100 %              | 100 %      | Full consolidation           |
| <b>Interconnection Systems segment</b>                     |                |                    |            |                              |
| LATelec  | France         | 100 %              | 100 %      | Full consolidation           |
| LATelec GmbH   | Germany        | 100 %              | 100 %      | Full consolidation           |
| SEA LATelec  | Tunisia        | 100 %              | 100 %      | Full consolidation           |
| LATelec Mexico   | Mexico         | 100 %              | 100 %      | Full consolidation           |
| LATelec Mexico Services                                    | Mexico         | 100 %              | 100 %      | Full consolidation           |
| LATsima  | Morocco        | 100 %              | 100 %      | Full consolidation           |
| LATelec Interconnection Inc.                               | Canada         | 100 %              | 100 %      | Full consolidation           |
| Latecoere Interconnection Systems US                       | United States  | 100 %              | 100 %      | Full consolidation           |
| Latecoere Interconnection Systems UK                       | England        | 100 %              | 100 %      | Full consolidation           |
| Latecoere India Private Limited                            | India          | 100 %              | 100 %      | Full consolidation           |
| Malaga Aerospace, Defense & Electronics Systems SA (MADES) | Spain          | 100 %              | 100 %      | Full consolidation           |

## NOTE 4 | OPERATING SEGMENTS

Sectors or segments reported by the Group are distinct components of the Group engaged in the supply of related goods or services (business segments), which are exposed to risks and profitability that differ from those of other sectors, and are monitored by the Chief Operating Decision Maker.

The Group's business segments are :

- **Aerostructures:** the division supplies aircraft manufacturers with doors, fuselages, wing and tail components, and connecting rods.
- **Interconnection Systems:** teams design, custom-produce or industrialize avionics wiring and furniture. The division also offers test benches for the aeronautics, defense and space industries, as well as a wide range of on-board video products for outdoor and in-cabin applications.

In accordance with IFRS 8, the information presented by segment is based on the Group's internal reporting, which is regularly reviewed by Executive Management.

### 4.1. MEASURING ECONOMIC PERFORMANCE

#### 4.1.1 Key indicators by sector

Performance measurement for each business segment, as reviewed by General Management, is based on the following key indicators.

- **Sales**
- **Recurring EBITDA**, which corresponds to recurring operating income before depreciation, amortization and impairment of property, plant and equipment and intangible assets and restated of potential IFRS 2 impacts;
- **Operating income before non-recurring** items, which by their very nature are not sufficiently predictable due to their unusual, abnormal or infrequent nature.
- **Net capital expenditure**, which measures the volume of new investments. They correspond to assets net of depreciation adjusted for disposals during the period.

## FIRST HALF OF 2024

## June 30, 2024

In thousands of euros

|  | Aerostructures | Interconnection systems | Inter-sector elimination | Total          |
|--|----------------|-------------------------|--------------------------|----------------|
| Business sales   | 216 021        | 147 426                 | -11 366                  | 352 081        |
| Inter-segment sales  | -10 415        | -951                    | 11 366                   | 0              |
| <b>CONSOLIDATED SALES FROM CONTINUING OPERATIONS</b>                         | <b>205 606</b> | <b>146 475</b>          | <b>0</b>                 | <b>352 081</b> |
| Recurring EBITDA from continuing operations                                  | -13 170        | 11 387                  | 0                        | -1 783         |
| Operating income recurring from continuing operations                        | -22 974        | 2 640                   | 0                        | -20 333        |
| Operating income recurring from continuing operations/sales for the activity | -11%           | 2%                      |                          | -6%            |
| Other non-recurring operating income and expenses from continuing operations | -11 817        | -1 061                  |                          | -12 878        |
| Operating income from continuing operations                                  | -34 791        | 1 580                   | 0                        | -33 211        |
| Net investments (excluding gains on disposals)                               | -5 675         | -1 271                  | 0                        | -6 946         |

## FIRST HALF OF 2023

## June 30, 2023

In thousands of euros

|  | Aerostructures | Interconnection systems | Inter-sector elimination | Total          |
|--|----------------|-------------------------|--------------------------|----------------|
| Business sales   | 201 376        | 114 886                 | -12 465                  | 303 797        |
| Inter-segment sales  | -11 181        | -1 284                  | 12 465                   | 0              |
| <b>CONSOLIDATED SALES FROM CONTINUING OPERATIONS</b>                         | <b>190 195</b> | <b>113 601</b>          | <b>0</b>                 | <b>303 797</b> |
| Recurring EBITDA from continuing operations                                  | -13 755        | -6 559                  | 0                        | -20 314        |
| Operating income recurring from continuing operations                        | -24 720        | -15 570                 | 0                        | -40 289        |
| Operating income recurring from continuing operations/sales for the activity | -12%           | -14%                    |                          | -13%           |
| Other non-recurring operating income and expenses from continuing operations | -10 585        | -450                    |                          | -11 035        |
| Operating income from continuing operations                                  | -35 304        | -16 020                 | 0                        | -51 325        |
| Net investments (excluding gains on disposals)                               | -8 613         | -7 493                  | -358                     | -16 464        |

### BALANCE SHEET ITEMS AT JUNE 30, 2024

| June 30, 2024 - In thousands of euros                     | Aerostructures | Interconnection systems | Inter-sector elimination | Total          |
|---|----------------|-------------------------|--------------------------|----------------|
| Intangible assets   | 93 755         | 31 909                  | 0                        | 125 664        |
| Property, plant and equipment                             | 83 782         | 25 742                  | 0                        | 109 525        |
| Other financial assets                                    | 6 023          | 385                     | 0                        | 6 407          |
| <b>FIXED ASSETS</b>                                       | <b>183 560</b> | <b>58 036</b>           | <b>0</b>                 | <b>241 596</b> |
| Inventories and work-in-progress                          | 162 721        | 76 307                  | -16                      | 239 012        |
| Trade and other receivables                               | 99 087         | 52 703                  | -9 187                   | 142 602        |
| Other assets  | 55 728         | 19 946                  | -195                     | 75 479         |
| <b>TOTAL SEGMENT ASSETS</b>                               | <b>501 096</b> | <b>206 992</b>          | <b>-9 398</b>            | <b>698 689</b> |
| Provisions  | 35 974         | 5 606                   | 0                        | 41 580         |
| Repayable advances  | 13 363         | 9 737                   | 0                        | 23 100         |
| Trade and other payables                                  | 150 753        | 104 381                 | -68 402                  | 186 731        |
| Contract liabilities                                      | 6 575          | 12 190                  |                          | 18 765         |
| Other liabilities   | 60 320         | 24 233                  | -195                     | 84 359         |
| <b>TOTAL SEGMENT LIABILITIES EXCLUDING FINANCIAL DEBT</b> | <b>266 985</b> | <b>156 147</b>          | <b>-68 596</b>           | <b>354 536</b> |

Other assets of €75.4 million include cash and cash equivalents of €38.8 million

#### 4.1.2 Reconciliation with Group data

Recurring EBITDA is reconciled with Group operating income as follows:

| In thousands of euros                                | Data<br>June 30, 2024 |
|--|-----------------------|
| (+) Operating income recurring                       | -24 048               |
| (-) Depreciation, amortization and impairment losses | -18 550               |
| (+/-) Other non cash elements (*)                    | -3 700                |
| <b>Recurring EBITDA</b>                              | <b>-1 783</b>         |

(\*) o/w -3.7m linked with the expenses booked for Preferred and Ordinary shares based plan signed on December 19, 2023 (see Note 14.3)

### BALANCE SHEET ITEMS AT DECEMBER 31, 2023

| Dec. 31, 2023 - In thousands of euros                     | Aerostructures | Interconnection systems | Inter-sector elimination | Total          |
|---|----------------|-------------------------|--------------------------|----------------|
| Intangible assets   | 96 452         | 35 971                  | 0                        | 132 422        |
| Property, plant and equipment                             | 84 986         | 28 436                  | 0                        | 113 421        |
| Other financial assets                                    | 5 456          | 695                     | 0                        | 6 151          |
| <b>FIXED ASSETS</b>                                       | <b>186 894</b> | <b>65 101</b>           | <b>0</b>                 | <b>251 995</b> |
| Inventories and work-in-progress                          | 146 638        | 69 001                  | -16                      | 215 622        |
| Trade and other receivables                               | 125 766        | 79 922                  | -89 147                  | 116 540        |
| Other assets  | 101 467        | 29 145                  | -262                     | 130 349        |
| <b>TOTAL SEGMENT ASSETS</b>                               | <b>560 764</b> | <b>243 169</b>          | <b>-89 425</b>           | <b>714 507</b> |
| Provisions  | 29 329         | 5 052                   | 0                        | 34 381         |
| Repayable advances  | 13 420         | 9 527                   | 0                        | 22 948         |
| Trade and other payables                                  | 152 762        | 107 154                 | -86 859                  | 173 057        |
| Contract liabilities                                      | 11 177         | 14 543                  | 0                        | 25 720         |
| Other liabilities   | 54 197         | 21 126                  | -262                     | 75 061         |
| <b>TOTAL SEGMENT LIABILITIES EXCLUDING FINANCIAL DEBT</b> | <b>260 884</b> | <b>157 403</b>          | <b>-87 121</b>           | <b>331 166</b> |

Other assets of 130.3 M€ include cash and cash equivalents of 85.4 M€.

**NOTE 5 | GOODWILL**

| <i>In thousands of euros</i> |  | <b>Dec. 30,</b> | <b>June 30, 2024</b> |                             | <b>Impairment for the period</b> | <b>June 30, 2024</b> |
|------------------------------|--|-----------------|----------------------|-----------------------------|----------------------------------|----------------------|
|                              |  | <b>2023</b>     | <b>Gross values</b>  | <b>Previous write-downs</b> |                                  | <b>Net value</b>     |
| CGU TAC                      | Technical Airborne Components (TAC)                        | 2 229           | 2 229                |                             |                                  | 2 229                |
| MADES CGU                    | Malaga Aerospace, Defense & Electronics Systems SA (MADES) | 1 017           | 1 017                |                             |                                  | 1 017                |
| AVCORP CGU                   | Avcorp Industries Inc.                                     | 14 723          | 22 723               | -8 000                      |                                  | 14 723               |
| <b>CGU</b>                   | <b>GOODWILL</b>  | <b>17 970</b>   | <b>25 970</b>        | <b>-8 000</b>               |                                  | <b>17 970</b>        |

## NOTE 6 | FIXED ASSETS

### 6.1. CHANGES IN FIXED ASSETS

#### GROSS VALUE OF FIXED ASSETS

| <i>In thousands of euros</i>                           | Dec. 31, 2023  | Effect of exchange rate changes | Reclassification and scrapping | Acquisitions  | Disposals     | June 30, 2024  |
|--|----------------|---------------------------------|--------------------------------|---------------|---------------|----------------|
| Capitalized development costs                          | 203 032        | -15                             | 0                              | 1 266         | 0             | 204 283        |
| Brands   | 1 467          | 0                               | 0                              | 0             | 0             | 1 467          |
| Customer relations                                     | 77 626         | 0                               | 0                              | 0             | 0             | 77 626         |
| Order book   | 1 940          | 0                               | 0                              | 0             | 0             | 1 940          |
| Licenses   | 4 807          | 0                               | 0                              | 0             | 0             | 4 807          |
| Software   | 54 277         | -50                             | 2 554                          | 16            | -654          | 56 143         |
| Other intangible assets                                | 14 831         | -12                             | -2 401                         | 713           | -4 187        | 8 944          |
| <b>INTANGIBLE ASSETS</b>                               | <b>357 980</b> | <b>-78</b>                      | <b>153</b>                     | <b>1 995</b>  | <b>-4 841</b> | <b>355 210</b> |
| Land   | 9 640          | -144                            | 0                              | 544           | -1 882        | <b>8 158</b>   |
| Buildings  | 100 916        | -977                            | 218                            | 125           | -1 274        | <b>99 007</b>  |
| Plant, machinery & equipment                           | 214 603        | -1 626                          | 622                            | 1 617         |               | 215 215        |
| Other property, plant and equipment                    | 28 954         | -152                            | 354                            | 1 173         | -23           | <b>30 307</b>  |
| Assets under construction                              | 6 827          | -171                            | -1 894                         | 4 137         | -368          | <b>8 531</b>   |
| Advances and deposits on property, plant and equipment | 1 207          | -1                              | -15                            | 937           | -719          | <b>1 408</b>   |
| Right to use contracts                                 | 94 867         | -544                            | 78                             | 2 007         | -769          | 95 639         |
| <b>PROPERTY, PLANT AND EQUIPMENT</b>                   | <b>457 012</b> | <b>-3 616</b>                   | <b>-636</b>                    | <b>10 539</b> | <b>-5 035</b> | <b>458 264</b> |

## DEPRECIATION OF FIXED ASSETS

| <i>In thousands of euros</i>                           | Dec. 31, 2023  | Effect of exchange rate changes | Reclassification and scrapping | Endowments   | Reversals     | June 30, 2024  |
|--|----------------|---------------------------------|--------------------------------|--------------|---------------|----------------|
| Capitalized development costs                          | 156 368        | 0                               | 0                              | 4 445        | 0             | 160 813        |
| Brands   | 0              | 0                               | 0                              | 0            | 0             | 0              |
| Customer relations                                     | 7 672          | 0                               | 0                              | 2 969        | 0             | 10 640         |
| Order book   | 1 635          | 0                               | 0                              | 213          | 0             | 1 848          |
| Licenses   | 1 317          | 0                               | 0                              | 243          | 0             | 1 560          |
| Software   | 49 412         | -49                             | 0                              | 984          | -654          | 49 694         |
| Other intangible assets                                | 9 155          | -30                             | 0                              | 53           | -4 187        | 4 991          |
| <b>AMORTIZATION OF INTANGIBLE ASSETS</b>               | <b>225 557</b> | <b>-79</b>                      | <b>0</b>                       | <b>8 907</b> | <b>-4 841</b> | <b>229 545</b> |
| Impairment of land                                     | 1 375          | 0                               | 0                              | 0            | 0             | 1 375          |
| Buildings  | 74 345         | -446                            | 36                             | 2 502        | -269          | 76 168         |
| Plant, machinery & equipment                           | 182 968        | -1 389                          | -47                            | 3 269        | -236          | 184 565        |
| Other property, plant and equipment                    | 25 558         | -157                            | -606                           | 723          | -52           | 25 467         |
| Property, plant and equipment in progress              | 4 683          | -1                              | 0                              | 0            | -334          | 4 349          |
| Advances and deposits on property, plant and equipment | 1 207          | 0                               | 0                              | 0            | 0             | 1 207          |
| Right to use contracts                                 | 53 455         | -261                            | 11                             | 3 122        | -719          | 55 609         |
| <b>DEPRECIATION OF PROPERTY, PLANT AND EQUIPMENT</b>   | <b>343 591</b> | <b>-2 254</b>                   | <b>-606</b>                    | <b>9 617</b> | <b>-1 609</b> | <b>348 740</b> |



## NET VALUE OF FIXED ASSETS

| <i>In thousands of euros</i>                           | Dec. 31, 2023  | June 30, 2024  |
|--|----------------|----------------|
| Capitalized development costs                          | 46 664         | 43 470         |
| Brands   | 1 467          | 1 467          |
| Customer relations                                     | 69 954         | 66 986         |
| Order book   | 305            | 92             |
| Licenses   | 3 490          | 3 247          |
| Software   | 4 865          | 6 449          |
| Other intangible assets                                | 5 676          | 3 954          |
| <b>INTANGIBLE ASSETS</b>                               | <b>132 422</b> | <b>125 665</b> |
| Land   | 8 265          | 6 783          |
| Buildings  | 26 571         | 22 839         |
| Plant, machinery & equipment                           | 31 635         | 30 650         |
| Other property, plant and equipment                    | 3 396          | 4 840          |
| Assets under construction                              | 2 143          | 4 183          |
| Advances and deposits on property, plant and equipment | 0              | 202            |
| Right to use contracts                                 | 41 412         | 40 029         |
| <b>PROPERTY, PLANT AND EQUIPMENT</b>                   | <b>113 421</b> | <b>109 525</b> |

### *Development costs*

Development costs correspond mainly to NRC costs on contracts (design, tooling). When an indication of impairment is identified (discontinuation of a program, significant drop in production rate forecasts by the client), a case-by-case analysis is carried out and an impairment loss is booked when the future gross margin of the program concerned is less than the net book value of development costs.

Significant development costs not related to contracts are subject to an annual review of future profitability prospects to ensure that there is no indication of impairment. Where necessary, an impairment loss is recognized.

They concern the following programs: A400M (electrical cabinet), F7X (harness, rear fuselage section), Embraer E2 (doors) and A350 (harness), Dassault and A321 (doors).

### *Sale & Lease Back*

One Sale & Lease Back transaction was finalized during the year. It concerned the land and buildings of the Périole 3 site (Latecoere).

The Périole 3 site was sold for €9.2 million. The lease was signed in April 2024 for 12 years at an annual rent of €0.5 million, which will be revalued in accordance with contractual terms. The capital gain recognized in the consolidated financial statements amounts to 1.4 M€.

A separate analysis of the land was carried out, leading to the recognition of a new fair value corresponding to the right of use under IFRS 16. The Périole 3 buildings have been maintained in fixed assets as they were prior to the sale-leaseback transaction, in line with the application of IFRS 16.

Rights of use under Group contracts mainly concern real estate, transport equipment and certain equipment required for the Group's operations.

## 6.2. ASSET IMPAIRMENT TESTS

### REMINDER OF VALUATION AT DECEMBER 31, 2023 :

The recoverable amounts of the CGUs TAC, MADES and SYSTEME D'INTERCONNEXION have been assessed on the basis of their value in use, which is higher than the net value of the assets tested, which has not led to the

recognition of an impairment loss in the financial statements at December 31, 2023. The AVCORP CGU has been valued on the basis of its fair values net of exit costs, taking into account the assumptions for industrial restructuring undertaken during the year.

SYSTRUCTURES CGU has been valued thanks to market values, based on experts reports.

The detail of the impacts and methodology used is presented in the Reference Document of 2023 published the 6th of December 2024 in Chapter 5 - 5.7 Consolidated Financial Statements 2023 - 6.2 Asset Impairment Tests.

### As at June 30, 2024 :

In the context of this Half Year closing, the company has not identified any indication of impairment that was not anticipated in the valuation carried out at December 31, 2023.

## NOTE 7 | INVENTORIES AND WORK-IN-PROGRESS

| <i>In thousands of euros</i>        | June 30, 2024  |                |                | Dec. 31, 2023  |                |                | Variation     |               |               |
|-------------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|---------------|---------------|---------------|
|                                     | Gross          | Provision      | Net            | Gross          | Provision      | Net            | Gross         | Provision     | Net           |
| Raw materials and supplies          | 125 987        | -19 724        | 106 263        | 116 254        | -17 966        | 98 287         | 9 734         | -1 758        | 7 976         |
| Work-in-progress and finished goods | 149 460        | -16 711        | 132 749        | 128 392        | -11 056        | 117 335        | 21 068        | -5 655        | 15 414        |
| <b>Industrial inventories</b>       | <b>275 447</b> | <b>-36 435</b> | <b>239 012</b> | <b>244 645</b> | <b>-29 023</b> | <b>215 622</b> | <b>30 802</b> | <b>-7 412</b> | <b>23 390</b> |

## NOTE 8 | FINANCIAL ASSETS

The Group has identified three categories of financial instruments, based on the impact of their characteristics on their valuation method, and uses this classification to provide some of the disclosures required by IFRS 7:

- Level 1 "Market price" category: financial instruments quoted on an active market;
- Level 2 category "Model with observable parameters": financial instruments whose valuation involves the use of valuation techniques based on observable parameters;
- level 3 category "Model with unobservable parameters".

| <i>In thousands of euros</i>     | Amortized cost | Financial assets at fair value through profit or loss |              | Derivatives qualifying as hedges | June 30, 2024  | Fair value     | <i>In thousands of euros</i>     | Amortized cost | Financial assets at fair value through profit or loss |              | Derivatives qualifying as hedges | Dec. 31, 2023  | Fair value     |
|----------------------------------|----------------|---|--------------|----------------------------------|----------------|----------------|----------------------------------|----------------|---|--------------|----------------------------------|----------------|----------------|
|                                  |                | through profit or loss                                | as hedges    |                                  |                |                |                                  |                | through profit or loss                                | as hedges    |                                  |                |                |
| Non-current financial assets     | 6 407          |   |              |                                  | 6 407          | 6 407          | Non-current financial assets     | 6 151          |   |              |                                  | 6 151          | 6 151          |
| Trade and other receivables      | 142 602        |   |              |                                  | 142 602        | 142 602        | Trade and other receivables      | 116 540        |   |              |                                  | 116 540        | 116 540        |
| Derivative instruments in assets |                | 149   | 1 232        |                                  | 1 381          | 1 381          | Derivative instruments in assets |                | 31  | 7 297        |                                  | 7 328          | 7 328          |
| Cash and cash equivalents        | 39 433         |   |              |                                  | 39 433         | 39 433         | Cash and cash equivalents        | 85 423         | 0   |              |                                  | 85 423         | 85 423         |
| <b>TOTAL FINANCIAL ASSETS</b>    | <b>188 442</b> | <b>149</b>  | <b>1 232</b> |                                  | <b>189 823</b> | <b>189 823</b> | <b>TOTAL FINANCIAL ASSETS</b>    | <b>208 114</b> | <b>31</b>   | <b>7 297</b> |                                  | <b>215 441</b> | <b>215 441</b> |

| <i>In thousands of euros</i> | Level 1  | Level 2      | Level 3 | Fair value   | <i>In thousands of euros</i> | Level 1  | Level 2      | Level 3 | Fair value   |
|------------------------------|----------|--------------|---------|--------------|------------------------------|----------|--------------|---------|--------------|
|                              |          |              |         |              |                              |          |              |         |              |
| Financial instruments        |          | 1 232        |         | 1 232        | Financial instruments        |          | 7 328        |         | 7 328        |
| <b>TOTAL</b>                 | <b>0</b> | <b>1 232</b> |         | <b>1 232</b> | <b>TOTAL</b>                 | <b>0</b> | <b>7 328</b> |         | <b>7 328</b> |

The fair value of trade receivables corresponds to their balance sheet value, given the very short payment terms. The same applies to other receivables.

**NOTE 9 | CUSTOMERS AND OTHER PAYERS**

| <i>In thousands of euros</i>             | <b>June 30, 2024</b> | <b>Dec. 31, 2023</b> |
|--|----------------------|----------------------|
| Advances and deposits paid on orders     | 5 416                | 4 898                |
| Accounts receivable                      | 59 445               | 54 414               |
| Invoices to be issued                    | 50 454               | 28 380               |
| Impairment of trade receivables          | -1 272               | -1 278               |
| Tax receivables                          | 19 744               | 22 036               |
| Other receivables                        | 8 814                | 8 090                |
| <b>TOTAL TRADE AND OTHER RECEIVABLES</b> | <b>142 601</b>       | <b>116 540</b>       |
| Prepaid expenses                         | 3 181                | 2 634                |
| Other current assets                     | 1 369                | 2 012                |
| <b>TOTAL OTHER CURRENT ASSETS</b>        | <b>4 550</b>         | <b>4 647</b>         |

Total trade and other receivables are shown net of provisions. Other current assets mainly comprise prepaid expenses.

## NOTE 10 | INSTRUMENTS AND DERIVATIVES

Because of its international exposure and the fact that it invoices its customers in dollar currencies, the Group is exposed to currency risks. The Group has therefore developed a natural hedging policy by making part of its

purchases in USD. As a result, Group entities exposed to this currency risk invoice around 83% of their sales in dollars, and purchase around 65% of their supplies and subcontracting in dollars. The Group's natural

hedge against the US dollar represents around 40%.

As in 2023, to hedge its residual net exposure at June 30, 2024, the Group has set up

currency hedging instruments such as forward sales and vanilla options.

Changes in the fair value of financial instruments have no impact on net financial expense in H1 2024.

### 10.1. INFORMATION ON THE VALUE OF DERIVATIVES AND NOTIONAL AMOUNTS HEDGED

The Group mainly uses forward exchange contracts and option collars to hedge its currency risk.

|   | Balance sheet value |               |                | Deadlines      |                |           |
|---|---------------------|---------------|----------------|----------------|----------------|-----------|
|   | Assets              | Liabilities   | Notional*      | < 1 year       | 1 to 5 years   | > 5 years |
| <i>In thousands of euros</i>                    |                     |               |                |                |                |           |
| CVA/DVA on EUR/USD instruments                  | 149                 | 4             |                | 145            |                |           |
| <b>NON-QUALIFIED INSTRUMENTS</b>                | <b>149</b>          | <b>4</b>      | <b>-</b>       | <b>145</b>     | <b>-</b>       |           |
| <b>Cash flow hedges :</b>                       |                     |               |                |                |                |           |
| • EUR/USD currency options                      |                     |               |                |                |                |           |
| • EUR/USD forward foreign exchange contracts    | 1 083               | 16 764        | 625 969        | 287 903        | 338 066        |           |
| <b>QUALIFIED INSTRUMENTS</b>                    | <b>1 083</b>        | <b>16 764</b> | <b>625 969</b> | <b>287 903</b> | <b>338 066</b> |           |
| Instruments not qualifying for hedge accounting | 149                 | 4             |                |                |                |           |
| Instruments qualifying for hedge accounting     | 1 083               | 16 764        | 625 969        | 287 903        | 338 066        |           |
| <b>TOTAL DERIVATIVE INSTRUMENTS</b>             | <b>1 232</b>        | <b>16 768</b> | <b>625 969</b> | <b>287 903</b> | <b>338 066</b> |           |
| • of which non-current derivatives              | 579                 | 10 176        |                |                |                |           |
| • of which current derivatives                  | 653                 | 6 593         |                |                |                |           |

The notional amount is valued in thousands of euros using the exchange rate at the balance sheet date.

## 10.2. INFORMATION ON THE IMPACT OF DERIVATIVES ON INCOME AND EQUITY

### IMPACT OF CASH FLOW HEDGES

| <i>In thousands of euros</i>                                   | June 30, 2024 | Dec. 31, 2023 |
|--|---------------|---------------|
| Equity - Hedging instruments (net of tax) at beginning of year | 1 533         | -11 606       |
| Opening impact correction                                      |               | 17 858        |
| Change in effective fair value                                 | -17 510       | -144          |
| Reclassification to net income for the year                    |               | -4 574        |
| Tax effect on changes for the year                             | 4 558         | 1 533         |
| Cumulative translation adjustment                              |               | 0             |
| Equity - Hedging instruments (net of tax) at end of year       | -11 420       | 1 533         |

### IMPACT OF DERIVATIVES TO WHICH HEDGE ACCOUNTING IS NOT APPLIED

| <i>In thousands of euros</i> | June 30, 2024 | Dec. 31, 2023 |
|------------------------------|---------------|---------------|
| Opening fair value           | -34           | 110           |
| Pre-tax impact on income     | 0             | - 144         |
| Closing fair value           | -34           | - 34          |

**NOTE 11 | SHAREHOLDERS' EQUITY****11.1. CAPITAL STRUCTURE AND EARNINGS PER SHARE**

|                        | June 30, 2024  | Dec. 31, 2023  |   | June 30, 2024         | Dec. 31, 2023        |
|------------------------|----------------|----------------|---|-----------------------|----------------------|
| Number of shares       | 12 496 777 165 | 12 496 777 165 | Average number of shares issued                                   | 12 496 457 402        | 1 583 923 490        |
| Par value of a share   | 0,01           | 0,01           | Average treasury stock  | 319 763               | 110 220              |
| Share capital in euros | 124 967 772    | 124 967 772    | <b>Weighted average number of shares (a)</b>                      | <b>12 496 137 639</b> | <b>1 583 813 270</b> |
|                        |                |                | Dilutive effect of performance share plan (b)                     | 138 652 194           | 8 786 322            |
|                        |                |                | <b>Total diluted shares (a+b)</b>                                 | <b>12 634 789 833</b> | <b>1 592 599 592</b> |
|                        |                |                | <b>NET INCOME (GROUP SHARE) IN EUROS</b>                          | <b>-49 319 315</b>    | <b>6 159 158</b>     |
|                        |                |                | Earnings per share  | -0,0039               | 0,004                |
|                        |                |                | Diluted earnings per share  | -0,0039               | 0,004                |
|                        |                |                | <i>Earnings per share 2023 with number of shares 2024</i>         |                       | 0,0005               |
|                        |                |                | <i>Diluted earnings per share 2023 with number of shares 2024</i> |                       | 0,0005               |

**11.2. TREASURY SHARES**

| <i>In quantity</i>           | Dec. 31, 2023 | Acquisitions | Disposals | June 30, 2024 | % of Capital               |
|------------------------------|---------------|--------------|-----------|---------------|----------------------------|
| <b>LATECOERE shares</b>      | 106 729       | 7 116 425    | 6 251 402 | 971 752       | 0,01%                      |
| <i>In thousands of euros</i> | Dec. 31, 2023 | Acquisitions | Disposals | June 30, 2024 | Average price Acquisitions |
| <b>LATECOERE shares</b>      | 1 713         | 94           | 85        | 1 722         | 0,01                       |

Transactions in treasury shares are carried out under the liquidity contract managed by Gilbert Dupont.

In accordance with IAS 32 - 33, treasury shares are recognized directly in equity.

**NOTE 12 | CURRENT AND NON-CURRENT PROVISIONS**

| <i>In thousands of euros</i>           | Dec. 31, 2023 | Endowments   | Used reversals | Unused reversals | Reclassification | Effect of exchange rate changes | June 30, 2024 |
|--|---------------|--------------|----------------|------------------|------------------|---------------------------------|---------------|
| Non-current provisions                 | 33 229        | 2 000        | -235           | 0                | -26 643          | 1 001                           | 9 352         |
| Restructuring provisions (non-current) | 0             |              |                |                  |                  |                                 | 0             |
| <b>TOTAL NON-CURRENT PROVISIONS</b>    | <b>33 229</b> | <b>2 000</b> | <b>-235</b>    | <b>0</b>         | <b>-26 643</b>   | <b>1 001</b>                    | <b>9 352</b>  |
| Current provisions                     | 490           | 7 461        | -205           | -2 821           | 27 185           | 0                               | 32 109        |
| Restructuring provisions (current)     | 662           | 0            | 0              | 0                | -542             | 0                               | 120           |
| <b>TOTAL CURRENT PROVISIONS</b>        | <b>1 151</b>  | <b>7 461</b> | <b>-205</b>    | <b>-2 821</b>    | <b>26 643</b>    | <b>0</b>                        | <b>32 229</b> |
| <b>TOTAL PROVISIONS</b>                | <b>34 380</b> | <b>9 461</b> | <b>-441</b>    | <b>-2 821</b>    | <b>0</b>         | <b>1 001</b>                    | <b>41 580</b> |

Endowing of provisions totalling 9.4 M€ mainly comprise 5.9 M€ of provisions for disputes on commercial contracts (late payment penalties and supplier claims). 1.6 M€ concern a complementary provision on the future clean up of Periole Site.

The reversals unused for a total of 2.8 M€ concern provisions on commercial contract which were extinguished or settled during the year.

The balance at June 30 is mainly made up of 32.7 million in provisions for litigation on commercial contracts, €4 million for the provision for decontamination of the Périole site and €3.9 million in provisions for PSE / GEPP and other HR risks.



## NOTE 13 | EMPLOYEE BENEFITS

*In thousands of euros*

|                     | June 30, 2024 | Dec. 31, 2023 |
|---------------------|---------------|---------------|
| Pension commitments | 9 712         | 9 809         |
| Long-service awards | 2 422         | 2 620         |
| <b>TOTAL</b>        | <b>12 133</b> | <b>12 429</b> |

The definitive amount of the commitment will be updated on December 31, 2024 when the full and final actuarial calculations are made.

Pension commitments recognized at June 30, 2024 concern the French, Tunisian and Bulgarian companies.

The calculation assumptions used for French companies which are significant are as follows:

- discount rate of 3.61% (versus 3.17% in 2023), calculated on the basis of observed yields on 1st category corporate bonds at June 30, 2024 the Group referring in particular to the Iboxx Corp AA 10+ index for a 12-year duration;

- use of the INSEE 2D-TV 2019 mortality table differentiated by gender;
- staff turnover by age group and company;
- retirement age :
- employees are expected to take voluntary redundancy. Employees are expected to settle their full-rate pension at an age in line with the new pension regulations and the April 2023 reform. In particular, the legal retirement age will be gradually raised from 62 to 64, and the increase in the insurance period resulting from the Touraine reform will speed up the process of retiring without a discount.

- in order to determine the retirement age, a starting age of no later than 25 for executives and 22 for non-executives is assumed.
- wage increases of 2% for all employees, i.e. at the level of anticipated long-term inflation.

There are no deferred past service costs at year-end. Actuarial gains and losses are recognized in other comprehensive income, in accordance with IAS 19 "Employee benefits". The commitment is recognized in the balance sheet as a non-current liability, for the amount of the total commitment.

Commitments for long-service awards recognized at June 30, 2024 concern French, Mexican and Czech companies.

The calculation assumptions used for the french companies on which they are significant are as follows:

- discount rate of 3.61% (versus 3.17% in 2023), calculated on the basis of observed yields on 1st category corporate bonds at June 30, 2024 the Group referring in particular to the Iboxx Corp AA 10+ index for a 12-year duration;
- use of the INSEE 2D-TV 2019 mortality table differentiated by gender;
- staff turnover by age group and company;
- wage increases of 2% for all employees, i.e. at the level of anticipated long-term inflation;

3

### 13.1. BONUS SHARE PLAN

#### PLAN OF MARCH 30, 2022

At its meeting on March 30, 2022, the Board of Directors decided to make further free allocations of preference shares, without pre-emptive subscription rights, to all or certain categories of employees and to all or certain corporate officers of the Company and/or its affiliates. The main features of the plan are summarized in the table below:

|   |  |
|---|--|
| <b>General Meeting authorization</b>  | <b>22/03/2022</b>  |
| <b>Date of decision by the Chief Executive Officer (delegated by the Board)</b> | 21/04/2022   |
| <b>Beneficiaries</b>  | All or some categories of salaried employees and all or some corporate officers  |
| <b>Number of beneficiaries at initial grant</b>                                 | 21   |
| <b>Total number of shares available for grant</b>                               | The Regulations of the 2022 Plan concern the free allocation of a maximum of 100,000 preference shares.                      |
| <b>Number of shares allocated</b>   | 59,500 shares, of which 5,000 lapsed at year-end   |
| <b>Grant date</b>   | 21/04/2022   |
| <b>Acquisition period</b>   | 1 year from the date of grant by the Chief Executive Officer on delegation from the Board (subject to presence on the Board) |
| <b>Mandatory holding period for shares from grant date</b>                      | 2 years  |
| <b>Performance conditions</b>   | At acquisition date: N/A<br>On conversion date: see details below  |

The performance conditions are as follows:

The conversion parity is based on the IRR realized by the financial investor from the Realization Date - August 4, 2021, to the Conversion Date - corresponding to the earliest of the following dates: January 1<sup>er</sup> 2027 or the so-called "Exit Date", meaning either the effective date of the transaction(s) or the expiry date of a six-month period from the completion date of the transaction(s) in question. These two terms are defined in the Terms and Conditions of the Preference Shares included in the Company's Articles of Association.

#### Information on the fair value of the plan

The fair value of the plan, calculated by an external actuary, is determined on the grant date. The valuation is based on the Cox, Ross and Rubinstein binomial model for the valuation of a European option. A specific model has been developed to take into account the payoff of ADPs, which are economically and financially comparable to options, and whose value depends on a performance criterion (IRR achieved by the financial investor, SCP).

The plan was valued at 2.7m of euros, valued all along the acquisition period.

## PLAN FROM JULY 1<sup>er</sup> 2022

At its meeting on July 1, 2022, the Board of Directors made new free share allocations to members of the Executive Committee exercising managerial or salaried functions, and to certain employees exercising managerial functions within the Latecoère Group. The main features of the plan are summarized in the table below:

|  |   |
|--|---|
| <b>Authorization from the Annual General Meeting</b>   | <b>22/03/2022</b>   |
| <b>Date of Board Meeting</b>                           | 01/07/2022  |
| <b>Beneficiaries</b>                                   | Members of the Executive Committee exercising managerial or salaried functions and certain employees exercising managerial functions within the Latecoere Group |
| <b>Number of beneficiaries at initial grant</b>        | 69  |
| <b>Total number of shares available for allocation</b> | The Regulations of the 2022 Plan concern the free allocation of a maximum of 4,606,897 shares.  |
| <b>Number of shares allocated</b>                      | 3,386,420 shares  |
| <b>Grant date</b>                                      | 01/07/2022  |
| <b>Acquisition date</b>                                | 12/31/2026 (subject to cumulative presence and performance conditions)  |
| <b>Performance conditions</b>                          | At the vesting date: Performance conditions detailed below  |

The performance conditions are as follows:

The number of Shares to be delivered will be calculated on the basis of the EBITDA performance criterion. (EBITDA @hedged Retae - with M&A). At the end of the Vesting Period, the Board will assess the performance of the criterion on the basis of the following scale:

- Performance: if Ebitda exceeds €113 million, the entire allotment will be delivered.
- Underperformance: if Ebitda is less than €83m, no shares will be delivered.
- Between these 2 thresholds, progress is made in stages.

### Information on the fair value of the plan

Given the insignificant nature of the valuation at year-end, no valuation has been carried out in the financial statements at June 30th, 2024.

## DECEMBER 19, 2023 PLAN

At its meeting on December 19, 2023, the Board of Directors decided to make further free allocations of preference shares and ordinary shares, without pre-emptive subscription rights, to all or certain categories of employees and to all or certain corporate officers of the Company and/or its affiliates. The main features of the plan are summarized in the table below:

### FREE PREFERENCE SHARES

|   |  |
|---|--|
| <b>General Meeting authorization</b>  | 19/12/2023   |
| <b>Date of decision by the Chief Executive Officer (delegated by the Board)</b> | 22/12/2023   |
| <b>Beneficiaries</b>  | All or some categories of employees and corporate officers   |
| <b>Number of beneficiaries at initial grant</b>                                 | 13   |
| <b>Total number of shares available for allocation</b>                          | The Regulations of the 2023 Plan concern the free allocation of a maximum of 48,500 preference shares.                       |
| <b>Number of shares allocated</b>   | 45 000   |
| <b>Grant date</b>   | 22/12/2023 (* except employees not yet employed)   |
| <b>Acquisition period</b>   | 1 year from the date of grant by the Chief Executive Officer on delegation from the Board (subject to presence on the Board) |
| <b>Mandatory holding period as from the grant date</b>                          | 2 years  |
| <b>Performance conditions</b>   | At acquisition date: N/A<br>At conversion date: N/A  |

**ORDINARY FREE SHARES**

|   |  |
|---|--|
| <b>Authorization from the Annual General Meeting</b>                            | 19/12/2023   |
| <b>Date of decision by the Chief Executive Officer (delegated by the Board)</b> | 22/12/2023   |
| <b>Beneficiaries</b>  | All or some categories of salaried employees and all or some corporate officers  |
| <b>Number of beneficiaries at initial grant</b>                                 | 8  |
| <b>Total number of shares available for allocation</b>                          | The Regulations of the 2023 Plan concern the free allocation of a maximum of 400,000,000 ordinary shares.                    |
| <b>Number of shares allocated</b>   | 133 999 797  |
| <b>Grant date</b>   | 22/12/2023   |
| <b>Acquisition period</b>   | 1 year from the date of grant by the Chief Executive Officer on delegation from the Board (subject to presence on the Board) |
| <b>Mandatory holding period as from the grant date</b>                          | 2 years  |
| <b>Performance conditions</b>   | At acquisition date: N/A<br>At conversion date: N/A  |

**Information on the fair value of the plan**

The fair value of the plan, calculated by an external actuary and determined at the grant date, amounts to 6.8 million euros. The expense has been spread over the vesting period (12 months). The value of the plan in the financial statements at June 30, 2024 amounts to 3.1 million euros, booked under personnel costs.

## NOTE 14 | FINANCIAL LIABILITIES

### 14.1. DETAILS OF FINANCIAL LIABILITIES

| <i>In thousands of euros</i>                | Financial liabilities at fair value through profit or loss | Derivatives qualifying as hedges | Other financial liabilities | June 30, 2024  |
|---|--|----------------------------------|-----------------------------|----------------|
| PGE Loan & RMF Loan (State Guaranteed Loan) |  |                                  | 91 804                      | 91 804         |
| Sienna bond loan (Latfi1)                   |  |                                  | 17 500                      | 17 500         |
| Borrowings Miscellaneous                    |  |                                  | 42 489                      | 42 489         |
| Debts on rental obligations                 |  |                                  | 85 849                      | 85 849         |
| Banking and other facilities                |  |                                  | 2 139                       | 2 139          |
| <b>TOTAL BORROWINGS</b>                     |  |                                  | <b>239 781</b>              | <b>239 781</b> |
| Repayable advances (*)                      |  |                                  | 23 100                      | 23 100         |
| Other long-term liabilities                 |  |                                  | 1 671                       | 1 671          |
| Derivative financial instruments            | 4  | 16 764                           |                             | 16 768         |
| Trade and other payables                    |  |                                  | 186 731                     | 186 731        |
| <b>TOTAL OTHER FINANCIAL LIABILITIES</b>    | <b>4</b>   | <b>16 764</b>                    | <b>188 402</b>              | <b>205 171</b> |
| <b>TOTAL FINANCIAL LIABILITIES</b>          | <b>4</b>   | <b>16 764</b>                    | <b>428 184</b>              | <b>444 952</b> |

(\*) The fair value of repayable advances and other financial liabilities cannot be reliably measured, given the uncertainty surrounding the amounts to be repaid and their repayment dates. The fair value of financial liabilities has been measured using the discount rate of 4.5% for the 2023 cost of debt except for Cash advances, 11%.

| <i>In thousands of euros</i>     | Level 1 | Level 2       | Level 3 | Fair value    |
|----------------------------------|---------|---------------|---------|---------------|
| Derivative financial instruments |         | 16 768        |         | 16 768        |
| <b>TOTAL</b>                     |         | <b>16 764</b> |         | <b>16 764</b> |

The fair value of trade payables is deemed to correspond to their balance sheet value, given the very short payment terms. The same applies to other payables. Borrowings are carried at amortized cost, calculated using the effective interest rate (EIR).

#### Repayable advances :

Repayable advances relate mainly to the A350 (€7.1 million) and Embraer (€6.3 million) programs. Advances are repayable in the event of program success, and repayments are linked to deliveries of each product covered by an advance. Repayment conditions are set out in the agreement signed with the lender.

| <i>In thousands of euros</i>                | Financial liabilities at fair value through profit or loss | Derivatives qualifying as hedges | Other financial liabilities | Dec. 31, 2023  |
|---|--|----------------------------------|-----------------------------|----------------|
| PGE Loan & RMF Loan (State Guaranteed Loan) |  |                                  | 92 183                      | 92 183         |
| Sienna bond loan (Latfi1)                   |  |                                  | 17 500                      | 17 500         |
| Borrowings Miscellaneous                    |  |                                  | 24 405                      | 24 405         |
| Debts on rental obligations                 |  |                                  | 82 504                      | 82 504         |
| Banking and other facilities                |  |                                  | 1 402                       | 1 402          |
| <b>TOTAL BORROWINGS</b>                     |  |                                  | <b>217 994</b>              | <b>217 994</b> |
| Repayable advances (*)                      |  |                                  | 22 948                      | 22 948         |
| Other long-term liabilities                 |  |                                  | 6 853                       | 6 853          |
| Derivative financial instruments            | 65   | 5 231                            |                             | 5 297          |
| Trade and other payables                    |  |                                  | 173 070                     | 173 070        |
| <b>TOTAL OTHER FINANCIAL LIABILITIES</b>    | <b>65</b>  | <b>5 231</b>                     | <b>202 871</b>              | <b>208 168</b> |
| <b>TOTAL FINANCIAL LIABILITIES</b>          | <b>65</b>  | <b>5 231</b>                     | <b>420 865</b>              | <b>426 162</b> |

(\*) The fair value of repayable advances and other financial liabilities cannot be reliably measured, given the uncertainty surrounding the amounts to be repaid and their repayment dates. The fair value of financial liabilities was measured using the discount rate of 4.57% for the 2022 cost of debt.

| <i>In thousands of euros</i>     | Level 1 | Level 2      | Level 3 | Fair value   |
|----------------------------------|---------|--------------|---------|--------------|
| Derivative financial instruments |         | 5 297        |         | 5 297        |
| <b>TOTAL</b>                     |         | <b>5 297</b> |         | <b>5 297</b> |

## 14.2. BORROWINGS AND FINANCIAL LIABILITIES

| <i>In thousands of euros</i>   | <b>Dec. 31, 2023</b> | <b>Increase</b> | <b>Decrease</b> | <b>Changes with<br/>no cash impact</b> | <b>Reclassification</b> | <b>June 30, 2024</b> |
|--|----------------------|-----------------|-----------------|--|-------------------------|----------------------|
| Bank borrowings - due in more than one year  | 111 783              | 290             | 0               | 15                                     | -101 961                | 10 127               |
| Obligations under capital leases - portion due in more than one year                 | 71 403               | 7 756           | -387            | 388                                    | -4 820                  | 74 124               |
| Other financial liabilities & banking facilities - portion due in more than one year | 0                    | 9 443           |                 |  |                         | 9 443                |
| <b>Non-current liabilities</b>   | <b>183 186</b>       | <b>17 489</b>   | <b>-387</b>     | <b>403</b>                             | <b>-106 782</b>         | <b>93 694</b>        |
| Bank borrowings - current portion  | 21 810               | 1 285           | -422            | 116                                    | 101 961                 | 124 751              |
| Obligations under capital leases - current portion                                   | 11 101               | 618             | -4 898          | 84                                     | 4 820                   | 11 725               |
| Other financial liabilities & banking facilities - current portion                   | 1 897                | 7 473           | 0               | 242                                    | 0                       | 9 612                |
| <b>Current liabilities</b>   | <b>34 808</b>        | <b>9 376</b>    | <b>-5 320</b>   | <b>442</b>                             | <b>106 782</b>          | <b>146 088</b>       |
| <b>TOTAL BORROWINGS</b>  | <b>217 994</b>       | <b>26 864</b>   | <b>-5 707</b>   | <b>846</b>                             | <b>0</b>                | <b>239 781</b>       |

The total of €26.9m shown as an increase in borrowings above differs from the total of €24.9m shown on the Borrowings line of the cash flow statement detailed in Note 3.5, insofar as new IFRS 16 debts are considered as non-cash items. The discount rate applied corresponds to the borrowing rate the Group would have to pay if it borrowed the money on the market to finance its operations.

### Reclassification detail - classification of PGE debt and Sienna / Latfi1 as current debt

At June 30, 2024, the Group was technically unable to meet certain financial obligations to the lenders of PGE and the lenders of Sienna (Latfi1), notably as a result of delays in the publication of the December 2023 financial

statements, which then automatically led to delays in the publication of the first-half 2024 financial statements. In accordance with IAS 1, Presentation of Financial Statements, the corresponding debt has been reclassified from

non-current to current liabilities in the amount of €102.5 million, as failure to meet these contractual obligations by June 30, 2024 gave the lenders the right to demand immediate repayment.

At the date of publication of the 2024 interim consolidated financial statements, the company had resolved the default situations that rendered the PGE and Sienna debt theoretically due and payable.

The terms and conditions of current loans are as follows:

| In thousands of euros   | Currency       | Interest rate                | Year of expiry | June 30, 2024      |                |
|---|----------------|------------------------------|----------------|--------------------|----------------|
|   |                |                              |                | Original par value | Book value     |
| State-guaranteed loans and return to better fortune (PGE & RMF) | EURO           | Fixed rates / Variable rates | 2027           | 92 200             | 91 804         |
| Sienna bond loan (Latfi1)                                       | EURO           | Variable rate                | 2031           | 23 500             | 17 500         |
| Avcorp loan - Borrowing Miscellaneous                           | CAD            | Variable rate                | 2025           | 25 000             | 24 913         |
| Other - Borrowing Miscellaneous                                 | Multi-currency | Fixed Rates                  | 2025           | 21 202             | 17 576         |
| Debts on rental obligations                                     | Multi-currency | Fixed Rates                  | N/A            | N/A                | 85 849         |
| Banking and other facilities                                    | EURO           | Fixed rates / Variable rates | N/A            | 2 139              | 2 139          |
| <b>TOTAL BORROWINGS</b>   |                |                              |                | <b>164 041</b>     | <b>239 781</b> |

(\*) Multi-currency

The maturity of the "Cash Advance" item at 30 06 is spread between March 2025 and December 2025. On the other hand, as part of the negotiations that took place in the second half of 2024, maturities were renegotiated and are now staggered between 2028 to 2031, and will be classified as non-current in the financial statements at December 31, 2024.

Contractual maturities of borrowings are as follows:

| In thousands of euros   | June 30. 2024 Capital              |
|-------------------------|------------------------------------|
| <b>Less than 1 year</b> | <b>146 088</b>                     |
|                         | PGE and RMF 85 000                 |
|                         | Debts on rental obligations 11 725 |
|                         | Other liabilities 49 364           |
| <b>1 to 5 years</b>     | <b>46 979</b>                      |
|                         | PGE and RMF 7200                   |
|                         | Debts on rental obligations 36 851 |
|                         | Other liabilities 2 927            |
| <b>Over 5 years</b>     | <b>46 716</b>                      |
|                         | PGE and RMF 0                      |
|                         | Debts on rental obligations 37 273 |
|                         | Other liabilities 9 443            |
| <b>TOTAL</b>            | <b>239 781</b>                     |



**NOTE 15 | TRADE AND OTHER PAYABLES**

*In thousands of euros*

|  | June 30, 2024  | Dec. 31, 2023  |
|--|----------------|----------------|
| Trade payables                               | 108 405        | 103 666        |
| Social debts                                 | 50 131         | 45 349         |
| Tax liabilities                              | 6 486          | 4 713          |
| Customer accounts payable                    | 15 327         | 15 706         |
| Other liabilities                            | 6 383          | 3 636          |
| <b>TOTAL LIABILITIES AND OTHER CREDITORS</b> | <b>186 731</b> | <b>173 070</b> |

**NOTE 16 | TAXES****16.1. TAX RECEIVABLES**

The amount recognized in tax receivables at June 30, 2024 for €10.6 million corresponds for €6.6 million to tax credits.

**16.2. DEFERRED TAXES**

| <i>In thousands of euros</i>                  | June 30, 2024 | Dec. 31, 2023  |
|---|---------------|----------------|
| Deferred tax assets                           | 3 078         | 1 341          |
| Deferred tax liabilities                      | -7 826        | -12 091        |
| <b>OPENING DEFERRED TAXES</b>                 | <b>-4 748</b> | <b>-10 750</b> |
| Deferred tax income (expense) for the period  | 1 383         | 9 731          |
| Change in deferred taxes recognized in equity | -2 350        | -3 730         |
| <b>DEFERRED TAXES AT BALANCE SHEET DATE</b>   | <b>-5 716</b> | <b>-4 748</b>  |
| Of which deferred tax assets                  | 1 660         | 3 078          |
| Of which deferred tax liabilities             | -7 376        | -7 826         |

The analysis of net deferred tax assets by type is as follows:

|  | June 30, 2024 |               | Dec. 31, 2023 |               |
|--|---------------|---------------|---------------|---------------|
| <i>In thousands of euros</i>                               | DTA           | DTL           | DTA           | DTL           |
| Intangible assets and property, plant and equipment        | 939           | 6 098         | 660           | 6 283         |
| Lease  | 1 102         | 965           | 823           | 1 985         |
| S&LB   | 1 663         | 179           | 1 648         | 196           |
| Financial instruments                                      | 4 870         | 0             | 62            | 587           |
| Commitments to employees                                   | 2 435         | 149           | 2 460         | 149           |
| Other provisions (regulated provisions)                    | 0             | 3 272         | 0             | 3 431         |
| Tax loss carryforwards (*)                                 | 13 631        | 0             | 13 630        | 0             |
| Avcorp PPP impact (excluding capitalized losses)           | 0             | 15 461        | 0             | 15 970        |
| Other  | 2 953         | 530           | 4 114         | 481           |
| <b>GROSS DEFERRED TAX ASSETS (LIABILITIES)</b>             | <b>27 592</b> | <b>26 652</b> | <b>23 397</b> | <b>29 082</b> |
| Compensation Asset DT / Liab DT by entity and fiscal group | -33 489       | -33 489       | -29 415       | -29 415       |
| Capping deferred tax assets                                | 7 557         | 14 213        | 9 093         | 8 160         |
| <b>NET DEFERRED TAX ASSETS (LIABILITIES)</b>               | <b>1 660</b>  | <b>7 376</b>  | <b>3 078</b>  | <b>7 826</b>  |

Capitalized tax loss carryforwards relate to Avcorp's Canadian perimeter (€13 million) and MADES (€1 million).

## NOTE 17 | BREAKDOWN OF OTHER COMPONENTS OF RECURRING OPERATING INCOME

| <i>In thousands of euros</i> | Dec. 31, 2023 | Reclassification | New contract liabilities | Sales recognized over the period | June 31, 2024 |
|------------------------------|---------------|------------------|--------------------------|----------------------------------|---------------|
| Contract liabilities         | 25 689        | -2 507           |                          | -2 827                           | 20 355        |

## NOTE 18 | DETAILS OF OTHER COMPONENTS OF CURRENT OPERATING INCOME

### PURCHASES AND EXTERNAL CHARGES

| <i>In thousands of euros</i>          | June 30, 2024   | June 30, 2023   |
|---------------------------------------|-----------------|-----------------|
| Purchases consumed                    | -101 032        | -94 753         |
| Goods consumed                        | -261            | -16             |
| Subcontracting                        | -60 836         | -45 703         |
| External expenses                     | -65 153         | -59 430         |
| <b>PURCHASES AND EXTERNAL CHARGES</b> | <b>-227 282</b> | <b>-199 901</b> |

### PERSONNEL EXPENSES

| <i>In thousands of euros</i>         | June 30, 2024   | June 30, 2023   |
|--------------------------------------|-----------------|-----------------|
| Wages and salaries                   | -89 945         | -85 421         |
| Social security charges              | -22 068         | -22 515         |
| External staff                       | -17 094         | -8 282          |
| Incentive bonuses and profit-sharing | -2 391          | -1 486          |
| Employee benefits                    | -4 171          | -408            |
| Other social costs                   | -4 277          | -5 330          |
| <b>PERSONNEL EXPENSES</b>            | <b>-139 946</b> | <b>-123 441</b> |

**NOTE 19 | OTHER NON-CURRENT OPERATING INCOME AND EXPENSES**

| <i>In thousands of euros</i>                             | <b>June 30, 2024</b> | <b>June 30, 2023</b> |
|--|----------------------|----------------------|
| Impairment of assets                                     |                      |                      |
| Restructuring costs                                      | -5 433               | -1 641               |
| Other unusual items                                      | -3 730               | -9 394               |
| <b>Other non-recurring operating income and expenses</b> | <b>-9 163</b>        | <b>-11 035</b>       |
| • <i>of which expenses</i>                               | -15 648              | -21 208              |
| • <i>of which products</i>                               | 6 485                | 10 771               |
| • <i>of which takeovers</i>                              | -6 124               |                      |
| • <i>of which endowments</i>                             | 242                  |                      |

At June 30, 2024, restructuring costs of -5.4 M€ are mainly related to transformation and adaptation costs to rationalize the Group's industrial footprint with the Focus project (-3.9 M€),

the closure of the Gardena plant at Avcorp (additional costs incurred over the period of -1.4 M€) transformation costs at the Montredon and Latecoere Interconnection Systems US sites.

Other unusual items include:

- the impact of the Hermosillo fire with a net impact of -2.7 M€, including insurance proceeds related to the advance received for 5 M€, asset write-downs and operating losses
- the consolidated capital gain on the disposal of the Périole site by S&LB for 1.4 M€.
- Consulting, transformation and rationalization costs considered to be outside the ordinary course of business for -2.4 M€.

As at June 30, 2023, other non current elements representing -€9.4M correspond to the following in particular:

- Costs related to the integration and restructuring of new acquisitions, particularly Avcorp for -€5M with the closure of one site and the transfer of certain activities to Mexico
- Rationalization costs of -€4.1M to transfer industrial activities from one site to another and rationalize production.
- Costs incurred in the context of internal restructuring plans for -€0.3M.

## NOTE 20 | BREAKDOWN OF NET FINANCIAL INCOME

| <i>In thousands of euros</i>                                | June 30, 2024 | June 30, 2023 |
|---|---------------|---------------|
| Cost of net indebtedness                                    | -6 210        | -8 823        |
| • of which interest expense on interest-bearing liabilities | -7 184        | -9 095        |
| • of which financial income from cash and cash equivalents  | 974           | 272           |
| Foreign exchange gains and losses                           | -1 079        | 1 027         |
| Change in fair value of financial instruments               | -57           | -40           |
| Other financial expenses                                    | -3 634        | -1 544        |
| Other financial income                                      | 1 545         | 189           |
| <b>FINANCIAL RESULT</b>                                     | <b>-9 435</b> | <b>-9 190</b> |
| • of which financial expenses                               | -20 683       | -25 378       |
| • of which financial income                                 | 11 249        | 16 187        |

The cost of net indebtedness for the H1 2024 includes in particular 7.1 M€ interest expense on borrowing.

## NOTE 21 | INCOME TAX EXPENSE

### 21.1. TAX CONSOLIDATION AGREEMENT

In France, Latecoere has been solely liable for corporate income tax, additional corporate income tax and the annual flat-rate tax due by the tax group comprising Latecoere, LATelec, Latfi1 and Latecoere Développement since the 2009 tax year.

Under the terms of the tax consolidation agreement, tax consolidated subsidiaries bear their own tax liability, as they would in the absence of tax consolidation, and pay the corresponding amounts to Latecoere, as a contribution to the payment of taxes for the tax group.

### 21.2. INCOME TAX EXPENSE

| <i>In thousands of euros</i> | June 30, 2024 | June 30, 2023 |
|------------------------------|---------------|---------------|
| Taxes payable                | -2 785        | -2 057        |
| Deferred taxes               | -3 889        | 1 909         |
| <b>TOTAL</b>                 | <b>-6 674</b> | <b>-148</b>   |

## NOTE 22 | RISK MANAGEMENT

### 22.1. COUNTERPARTY RISK

The Group is mainly exposed to credit and counterparty risk in respect of customers, derivative financial instruments and temporary financial investments.

The risk of counterparty default linked to customers is very limited due to the credit quality of the Aerostructures and Interconnect Systems divisions' main customers (1<sup>er</sup> tier aircraft manufacturers).

At year-end, the Group had not identified any significant credit risk on these past-due assets for which no provision had been made.

The Group uses derivative financial instruments to reduce its exposure to currency and interest-rate risks. These transactions are contracted over-the-counter with 1<sup>er</sup> senior banks.

Cash and cash equivalents are invested in risk-free money-market instruments with leading 1<sup>er</sup> banks.

#### Bank covenants

As part of the agreement signed with the banks, the stipulations of the PGEs Maintained Agreements have been amended to include the following financial commitments for the Company:

**Liquidity threshold:** A minimum level of consolidated cash of €20 M, tested on a quarterly basis from December 2023;

**Positive Ebitda:** Positive EBITDA in 2024, calculated on the basis of the last twelve months and tested at December 31, 2024 on the basis of the Consolidated Financial Statements;

**Leverage ratio:** Two levels of leverage ratio Consolidated Net Financial Debt/Consolidated EBITDA, it being specified that, for each ratio, the test will be carried out on a half-yearly basis with a first test date of June 30, 2025.

| Test date         | First level of leverage ratio<br>(Ratio 1) | Second level of leverage ratio<br>(Ratio 2) |
|-------------------|--|---|
| June 30, 2025     | 6  | 7   |
| December 31, 2025 | 4  | 5   |
| June 30, 2026     | 3.5  | 4.5   |
| December 31, 2026 | 3  | 3.75  |
| June 30, 2027     | 3  | 3   |

A breach of Ratio 1 will not constitute an event of early repayment, event of default or potential event of default, provided in particular that it does not simultaneously constitute a breach of Ratio 2. On the other hand, it will entail new obligations for the Group in terms of communication with Lenders, monthly reporting, drawing up and communicating action plans and/or equity remediation.

Failure to comply with any one of these three points will constitute an event of default and early repayment. Furthermore, should the lapse, resolution, termination or cancellation of the Protocol of Conciliation be declared or pronounced, for example in application of article L. 611-10-3 of the French Commercial Code (resolution for non-performance) or of article L. 611-12 of the French Commercial Code (opening of insolvency proceedings automatically terminating the Protocol), it should be noted that (i) such lapse, resolution, termination or cancellation will have no retroactive effect, (ii) all sums previously waived, received or capitalized by any of the Parties under the Protocol, for whatever reason, will be retained and acquired, and (iii) such lapse, resolution, termination or cancellation shall not affect (a) any subsequent agreements entered into in execution of the Protocol, which shall remain in force and enforceable in accordance with their terms, and (b) any securities, guarantees and liens created or granted in execution of the Protocol, any waivers and reimbursements made and/or payments and/or reductions already made, which shall remain definitively acquired.

At June 30, 2024, the Group was in compliance with the liquidity ratio. The other two ratios are not applicable as at June 30, 2024 - See details on the classification of Net debt in Note 14.2 of this present document.

## 22.2. LIQUIDITY RISK

The Group manages its cash on a centralized basis. Subsidiaries' cash surpluses or requirements are invested or financed by the parent company at market conditions.

The Group's treasury department manages the Group's current and forecast financing and ensures that the Group is able to meet its financial commitments.

In addition, the Group participates in the reverse factoring financing programs of its main customers, enabling early payment of trade receivables.

The Group is working on new sources of financing in the form of real estate Sale&Lease Back. One transaction was completed in 2024 at the Périole sites.

The Audit and Risks Committee carries out a specific periodic review of risk and cash position.

Details of Group financing are provided in notes 14.1 and 14.2 to the consolidated financial statements.

### Going Concern :

The Board of Directors' meeting of 20 December 2024 approved the interim financial statements for the six months ended June 2024 on a going concern basis.

Indeed, as mentioned in the Universal Reference Document for the year ended December 31 December 2023 and published on December 6, 2024, in order to meet the challenges of growth and profitability, management has put in place continues to implement strategies including cost-cutting initiatives, renegotiating contractual terms with key suppliers and customers, and the search for financing. In particular, the Group has renegotiated price conditions with some of its commercial partners the pricing and payment terms and conditions for the coming years.

These negotiations will be formalized in the relevant contracts.

Latecoere S.A. management has assessed the Group's Group's ability to continue as a going concern for at least the next twelve months from the balance sheet date and the

publication date of these financial statements for the six month ended June 30, 2024.

The assessment takes into account the Group's financial position and projected cash flows to 2027.

The preparation of cash flows is based on the following fundamentals:

- Sales price assumptions are based on current contracts in force and include the effects of renegotiations;
- The main assumptions concerning production rates are in line with aircraft manufacturers order book, market consensus and have been shared with the Group's main customers, for whom Latecoere is an exclusive or supplier;
- A discount has been applied to the efficiency and savings targets which relate to the transformation plans. The EBITDA percentage between 2025 and 2027 is within the range of a panel of comparable players in the aerospace sector.

Some risks that could significantly impact the production (and therefore cash flows) remain: insufficient ramp-up, delivery schedules

imposed by customers, supply chain failure, and non-quality production.

The Company has incorporated negative sensitivities in this regard into its forecasts, but these risks involve an inherent degree of uncertainty that the Company cannot fully cover. By the end of 2025, the projected level of cash is compatible with the principle of going concern, without taking into account new financing lines or asset disposals, even if the group is pursuing actions in this area with a view to strengthening the level of its liquidity. In view of the projections made, the group also expects to respect the covenants associated with its financing lines, namely:

- Minimum cash commitment: €20 million (tested quarterly);
- Positive EBITDA in 2024 and "net LTM EBITDA to debt" ratio below 7.0x as of June 30, 2025 and 5.0x as of December 31, 2025.

It is on this basis, and while maintaining a close monitoring of actions to strengthen the Group's available liquidity for the Group, that management has based the going concern principle used to prepare financial statements.

## 22.3. CURRENCY RISK

Due to its international exposure and invoicing in dollar currencies to its French customers, the Group is exposed to currency risks. The Group has therefore developed a natural hedging policy by making part of its purchases in USD. The Group invoices around 71% of its sales in dollars and buys around 52% of its supplies and subcontracting in dollars. The Group's natural hedge against the US dollar represents around 40%.

## 22.4. INTEREST-RATE RISK

At June 30, 2024, the Group had not set up any interest-rate hedging instruments, as most of its borrowings were at fixed rates.

## NOTE 23 | ASSETS HELD FOR SALE

The closing of the transaction with Bombardier for the sale of EWIS activities at the Querétaro site in Mexico took place on June 30, 2023, once the conditions necessary for the transaction had been fully met. This agreement was the subject of a conciliation protocol signed on June 9, 2023 and approved by the Toulouse Commercial Court. The assets and

liabilities concerned have been isolated on a specific balance sheet line in the income statement and in the cash flow statement at December 31, 2023, and restated comparative information has been provided for the income statement and cash flows. In the balance sheet, there are no longer any assets/liabilities concerned at year-end. Tax effects are not

material and have not been taken into account in the analysis below.

The 2023 sales and expenses result from the global application of the disposal agreement (continued deliveries over a period to be defined with price increases) and not only from the disposal of dedicated assets.

There is no impact on the financial statements at June 30, 2024.

Please note that the impacts of intercompany transactions and non-recurring were not correctly broken down in the presentation at June 30, 2023, which is corrected below, with no impact on the primary statements.

| <i>In thousands of euros</i>     | 30 june 2024 | 31 dec. 2023 |
|----------------------------------|--------------|--------------|
| Stocks and WIP                   |              |              |
| Trade and other receivables      |              |              |
| <b>ASSETS HELD FOR SALE</b>      | <b>0</b>     | <b>0</b>     |
| Commitments to employees         |              |              |
| Current provisions               |              |              |
| Trade and other payables         |              |              |
| Other current liabilities        |              |              |
| <b>LIABILITIES HELD FOR SALE</b> | <b>0</b>     | <b>0</b>     |

| <i>In thousands of euros</i>                   | 30 june 2023 published | Reclassification | 30 june 2023 - restated |
|--|------------------------|------------------|-------------------------|
| Revenue  | 52 545                 | -13 229          | 39 316                  |
| Other income from the activity                 | 0                      |                  | 0                       |
| Stocked production                             | -1 355                 |                  | -1 355                  |
| Purchases consumed and external expenses       | -47 544                | 13 229           | -34 315                 |
| Personnel expenses                             | -9 073                 |                  | -9 073                  |
| Taxes  | -71                    |                  | -71                     |
| Amortization and impairment                    | -83                    |                  | -83                     |
| Net allocations to operating provisions        | 0                      |                  | 0                       |
| Net allocations to current assets              | 246                    |                  | 246                     |
| Other income                                   | 100                    |                  | 100                     |
| Other expenses                                 | 0                      |                  | 0                       |
| <b>CURRENT OPERATING PROFIT</b>                | <b>-5 235</b>          |                  | <b>-5 235</b>           |
| Other non-current operating income             | 25 687                 | 23 733           | 49 420                  |
| Other non-current operating expenses           | -19 366                | -23 733          | -43 099                 |
| <b>OPERATING INCOME</b>                        | <b>1 086</b>           |                  | <b>1 086</b>            |
| <b>NET PROFIT FROM DISCONTINUED ACTIVITIES</b> | <b>1 086</b>           |                  | <b>1 086</b>            |



## NOTE 24 | FINANCIAL COMMITMENTS AND CONTINGENT LIABILITIES

### 24.1. FINANCIAL COMMITMENTS

COMMITMENTS GIVEN BY THE GROUP AT YEAR-END WERE AS FOLLOWS:

| In thousands of euros                                    | June 30, 2024 |              |           |              | Dec. 31, 2023 |
|--|---------------|--------------|-----------|--------------|---------------|
|  | < 1 year      | 1 to 5 years | > 5 years | Total        | Total         |
| Customer receivables pledged as collateral               | 0             | 0            | 0         | 0            | 0             |
| Pledges, mortgages and security interests <sup>(1)</sup> | 2 095         | 0            | 0         | 2 095        | 2 095         |
| <b>TOTAL</b>   | <b>2 095</b>  | <b>0</b>     | <b>0</b>  | <b>2 095</b> | <b>2 095</b>  |

(1) These pledges relate to the Group's 2019 tax credit receivables and €1,000 of Latfi1 shares placed in trust.

### 24.2. OTHER COMMITMENTS

As part of its day-to-day operations, the Group has commitments for production-related purchases. These commitments are mainly based on production rate forecasts from customers, and are made under normal market conditions.

The Group has also given commitments to customs authorities for a total of €1.4 million.

#### MADES

In connection with the acquisition of MADES in 2022, the contract includes an earn-out clause of €4

million, which was recognized in the financial statements at June 30, 2022 under Other liabilities. To date, two instalments have been paid in May 2023 and June 2024. The remaining amount of 1.5 M€ in Other liabilities has been maintained at June 30,

2024, given the high probability of achieving the expected targets.

#### FIGEAC - Hermossillo

As part of the acquisition of the Figeac - Hermossillo assets in 2022, the contract includes an earn-out clause of €2 million, which was

recognized in the financial statements at December 31, 2023 under Other liabilities due to the high probability of payment in 2025, in line with production rates. This liability has been maintained in the financial statements at June 30, 2024.

### 24.3. OTHER CONTINGENT LIABILITIES

IFRIC 23 requires companies to take into account the probability of an unfavorable tax position and to recognize this position as a liability in the balance sheet when it is considered probable. No provision has been recognized in the financial statements at June 30, 2024.

## 24.4. NON-CONSOLIDATED ENTITIES

Latecoere owns 2.09% of Caeli Nova. This investment is recorded under "Other financial assets" in the balance sheet for €0.9 million.

Latecoere owns 24.81% of CORSE COMPOSITES AERONAUTIQUE (CCA). This investment is recorded under "Other financial assets" in the balance sheet for €2.7 million.

Alongside its other shareholders, Airbus, Dassault and Safran, it will enable the Group to strengthen its expertise in composite materials.

Since April 1<sup>st</sup> 2013, the Group no longer exercises significant influence over Corse Composites Aéronautique, as the criteria set out in IAS 28 on the definition of significant influence are not met (low volume of insignificant transactions, no involvement in

policy-making processes, no exchange of management personnel or essential technical information, and representation on the Board of Directors with no decision-making powers). Consequently, this company has been deconsolidated and the financial asset has been classified in other financial assets.

The following data summarize the main financial indicators for CORSE COMPOSITES AERONAUTIQUE (data at 100%):

- CA 2023: €55.1 M
- Net income 2023 : -0.1 M€
- Shareholders' equity 2023: €8.9 M

The Group has not granted any financial support to CORSE COMPOSITES AERONAUTIQUE.

## NOTE 25 | RELATED PARTIES

### 25.1. Main cash flows with related parties

Transactions with related parties are based on market prices. No material transactions with related parties have been entered into and are not reflected in the interim consolidated financial statements at June 30, 2024.

### 25.2. Main relations between Latecoere and its subsidiaries

The main intra-Group flows concern economic flows relating to the production of sub-assemblies.

The Group is organized around two divisions: Aerostructures and Interconnect Systems. Each leading company in a division or activity has subsidiaries (in France or abroad) enabling it to meet its industrial needs. Given the Group's general organization, the various companies included in the scope of consolidation may have industrial and commercial relations with each other in order to meet the production needs of each entity. As intra-Group transactions are variable, it is not possible to define annual amounts a priori.

The terms of payment applicable between the various Group companies are in line with those applicable to other suppliers, and take into account, where appropriate, the occasional needs associated with centralized cash management.

Latecoere, the Group's parent company, centralizes certain aspects of the subsidiaries' overall management (general management, insurance and risk management, financial management, etc.). As a result, it invoices its subsidiaries for "head office expenses", which include the relative costs of these items.

In addition, as part of its centralized cash management, Latecoere may grant its directly-

owned subsidiaries current account advances (short-term cash) or loans (medium- or long-term) to finance real estate and industrial investments. Short-term financing is subject to regulated agreements and bears interest. Loans are subject to specific agreements specifying the purpose of the financing, the term and the interest rate applied.

In certain cases, this internal Group financing method may be set up between a Latecoere subsidiary and its sub-subsidiary(ies), with the procedures and conditions remaining identical to those described above. With the exception of the Group companies and relationships with Key Managers mentioned above, there are no

significant transactions with related parties outside the Group.

In France, Latecoere has been the only company liable for corporate income tax, additional corporate income tax and the annual flat-rate tax due by the tax group comprising Latecoere, LATelec, Latecoere Développement and Latfi1 since 2009.

Under the terms of the tax consolidation agreement, tax consolidated subsidiaries bear their own tax liability, as they would in the absence of tax consolidation, and pay the corresponding amounts to Latecoere, as a contribution to the payment of taxes for the tax group.

## **NOTE 26 | SUBSEQUENT EVENTS**

During the second half of 2024, the Group and its stakeholders, including its main business partners, concluded several contractual and commercial renegotiations designed to address the recent inflationary environment in the aerospace supply chain.

Certain conditions came into effect retroactively to January 1, 2024, and addressed estimated situations existing at 06.30.2024. Their effects have therefore been taken into account in the 2024 interim financial statements.

# 4

## DECLARATION BY THE PERSON RESPONSIBLE FOR THE REPORT

"I hereby declare that, to the best of my knowledge, the condensed consolidated financial statements for the first half of the year have been prepared in accordance with the applicable accounting standards and give a true and fair view of the assets and liabilities, financial position and results of the company and all the companies included in the consolidation, and that the interim management report included in Part 1 of this report presents a true and fair view of the significant events that occurred during the first six months of the year, their impact on the interim financial statements, the main related-party transactions and a description of the main risks and uncertainties for the remaining six months of the year. "

Toulouse, December 30,2024

André-Hubert ROUSSEL  
Group Chief Executive Officer

# 5

## **STATUTORY AUDITORS' REPORT ON THE INTERIM FINANCIAL INFORMATION FOR 2024**

**Latécoère S.A.**

Head office: 135, rue de Périole - 31500 Toulouse - France

**Statutory auditors' report on the interim financial information for 2024**

Period from January 1, 2024 to June 30, 2024

To the shareholders of **Latécoère S.A.**,

In compliance with the assignment entrusted to us by your Annual General Meeting and in accordance with the requirements of article L.451-1-2 III of the French Monetary and Financial Code (Code monétaire et financier), we hereby report to you on :

- the review of the accompanying condensed half-year consolidated financial statements of LATECOERE S.A., for the period from January 1<sup>er</sup>, 2024 to June 30, 2024;
- verification of the information given in the interim management report.

These condensed half-year consolidated financial statements are the responsibility of the Board of Directors. Our responsibility is to express a conclusion on these financial statements based on our limited review.

**FINANCIAL STATEMENTS**

We conducted our review in accordance with professional standards applicable in France.

A limited review of interim financial information consists principally of making inquiries of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A limited review is substantially less in scope than an audit conducted in accordance with professional standards applicable in France. Consequently, the assurance that the financial statements, taken as a whole, are free from material misstatement obtained in the context of a limited review is a moderate assurance, lower than that obtained in the context of an audit.

Based on our review, nothing has come to our attention that causes us to believe that the accompanying condensed half-year consolidated financial statements are not prepared, in all material respects, in accordance with IAS 34, the standard of the IFRSs as adopted by the European Union applicable to interim financial information.

**SPECIFIC VERIFICATION**

We have also verified the information given in the half-year management report commenting the condensed half-year consolidated financial statements subject to our review.

We have no matters to report as to its fair presentation and consistency with the condensed half-year consolidated financial statements.

Neuilly-sur-Seine and Labège, December 30, 2024

Statutory Auditors

PricewaterhouseCoopers Audit  
Sebastien LASOU  
Partner

KPMG S.A.  
Pierre SUBREVILLE  
Partner

Conception et Réalisation



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